



## **JULY 2021**

July 6, 2021

July 12, 2021

July 19, 2021

July 26, 2021



July 6, 2021

The **VOICE** of Construction

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July 12-16, 2021

**California "Roars" Back**

*Mike McManus, Director of Engineering Construction & Industry Relations*

Is California roaring back? You might think so from the vast \$260 billion state budget for next fiscal year. At least the wealthy are doing well and making piles of money. But there are signs of broader problems on the horizon. For example, a recent jobs report shows that the number of total non-farm jobs in California is down 7% today versus pre-pandemic employment levels. Keep in mind that the "one-percenters" or top earners who live in this state reportedly are paying one half of the state's income tax. If the top earners get fed up with the tax and regulatory burden here and move their operations elsewhere, that could have a profound effect on the State's finances. So, as California becomes more toxic to vital business activity, it seems that California should take a harder look at the question of whether or not we are driving businesses out of the state.

Several months back, it was reported that the billionaire, Elon Musk was relocating his Tesla manufacturing firm from Oakland to Texas. This was after his firm was hit with a pandemic shut down order on top of the many layers of regulatory mandates that make doing business in California tough. This includes the union organizing efforts that are a common experience here in California for companies that have large numbers of non-union employees. The shutdown order was apparently the last straw for Musk, which was followed by a dust up with one of San Diego's well known assembly members on Twitter.

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AGC HOLIDAY DINNER  
DANCE  
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**SAVE THE DATE**



California policies have created the highest in the nation cost-of-living, and strictest in the nation regulatory costs, which have resulted in key sectors moving jobs to lower cost states, according to the California Center for Jobs and the Economy. Current events, with some of our regulatory agencies, are cause for concern that the trends are going to continue. Several regulatory developments are of importance to the construction industry and are moving quickly.

The State Water Board is now contemplating a new Storm Water Construction General Permit (CGP) which they theoretically do every ten years. Recently, a draft of the new permit was released for public comment. The comment period is set to end on August 13. The draft CGP, at first blush, is a remarkable piece of regulatory overreach. As written, the CGP will drive up the cost of thousands of projects throughout the state, including state and local transportation infrastructure projects, school construction, electric and water utility construction, housing projects, and more.

The main feature of the proposed CGP that is different than present regulations is a requirement to meet new limits for specified pollutants that cannot be eliminated by the use of what are commonly known as best management practices. Because the new limits include not just sediment you can see, but extremely small elements you can't see that require much more extensive treatment to eliminate from storm water; every project would have to install costly water treatment facilities on construction projects to comply with these strict standards.

The burdensome permit proposal would significantly increase costs for all construction. This in the end will hurt taxpayers and consumers without corresponding benefits to water quality. For instance, Caltrans, in a report to the California Transportation Commission, found that complying with this mandate would increase compliance costs four-fold.

The other usual suspect regulatory agency in California is the California Air Resources Board (CARB). CARB continues to target the construction industry while ignoring others. The most recent topic at CARB is to look at the emissions of off-road diesel equipment. This has the potential of significantly impacting construction. CARB's efforts to ramp up regulations are being closely watched by a construction industry coalition for air quality, as costly new requirements are being contemplated for the owners of fleets of off-road diesel equipment.

Finally, there is the affordable housing situation. The lack of same is the main reason poverty is so high, and homelessness is so rampant all over this state. In response, California lawmakers have introduced several bills to allow for new housing development without undergoing lengthy and costly local approvals. But there is a catch.



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**DEADLINE:**  
**AUGUST 31 by noon**

The bills that are moving through the legislature have required that the workforce on these housing projects be "skilled and trained." Which means, per the labor code, contractors and subcontractors on these projects would have to hire workers who are graduates of apprenticeship programs for at least 30% of workers in most trades, and 60% in a handful of trades. According to affordable housing developers, this means primarily union workers, and according to them, would drive up prices and make most projects not feasible.

Setting aside the union versus non-union debate, with higher than ever steep prices barring most Californians from buying homes and pushing thousands of people onto the streets each year, is this good policy?

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### Is your Fall Protection Certificate Valid?

*Becca Schaffer, Education and Safety Training Marketing Manager*

It has come to our attention that the ROIC's (Resident Officer In Charge) on Base is coming down on Fall Protection Certifications. More than ever, they are checking paperwork and making sure certificates are current. If you have NOT attended a Fall Protection Refresher within 2 years of receiving your 24- Hour CPT certificate, you will be required to retake the course. ANZI requirements for Competent Persons is that retraining must be completed every 2 years. Check your certificates, make sure you are in compliance!

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### Do you know the REGULATION? ANSI/ASSE Z359.2-2017 5.1.3.1

Retraining shall be provided as necessary in the following situations:

- changes in the fall protection program render previous training obsolete
- changes in fall protection or rescue equipment render previous training obsolete
- inadequacies in an employee's performance indicates a lack of knowledge or skill
- a condition in the workplace changes in a manner that could affect the safe use of the fall protection or rescue equipment.

**5.1.3.2 If none of the conditions listed in 5.1.3.1 are applicable, the duration for retraining shall be conducted as follows:**

- authorized person: every two years
- **competent person: every two years**
- authorized rescuer: every two years with annual drill
- competent rescuer: every two years with annual drill
- authorized rope access person: every two years
- competent rope access person: every two years

**GRATEFUL FOR CALIFORNIA'S REOPENING. WE HOPE TO SEE EVERYONE SOON!**

**LET'S GET TO WORK™**

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ATTORNEYS AT LAW

AGC San Diego has a Fall Protection 24-Hour CPT class coming up next week, July 12 - 14. ACT NOW and [REGISTER](#) using PROMO Code **MEMBER10** to save 10% on your registration.

Need to attend a Refresher training? The class is coming up next Thursday, July 15. [CLICK HERE](#) to get registered

If you have any questions or need assistance registering, please contact Becca Schaffer at 619-592-4533 or [becca@agcsd.org](mailto:becca@agcsd.org)

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### **In Case you missed the Big News...AGC San Diego Launched New Website and Member Portal**

*Kellie Korhonen, Digital Communications and Technology Manager*

You might have noticed a new look on [agcsd.org](http://agcsd.org) as AGC San Diego launched its new website. The streamlined and responsive website works on both the computer and mobile phones, features a new event and class registration system, and Member Portal. If you haven't visited [agcsd.org](http://agcsd.org) lately - check it out today!

The website is part of a new backend digital infrastructure that provides the staff more tools to help manage the membership, and provides new features for our members when accessing our new Member Portal.

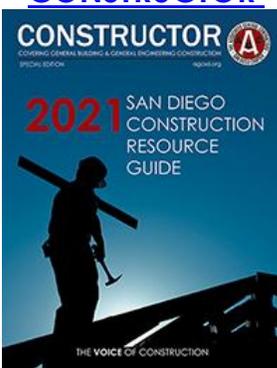
One of the new features is a robust online Member Directory, which includes a variety of search and listing features for members as a part of our new Member Portal. The online Member Directory includes listings for Certified Business, CSI Codes, and our directory of Service Providers. You can find the Member Directory on the website top menu under *Member Services*. The [Member Directory](#) is a membership benefit, so in order to view search results, members will need to login into the new Member Portal.

Another feature is our updated [Event and Class Registration calendar](#) and registration system. The event calendar features three views: a monthly calendar, a weekly calendar, and a list by month view. The calendar can be searched by date, or you can choose the event type under the "Filter by Event Type" to see just AGC Events or our Safety Training classes. To receive member pricing on our

**CONSTRUCTOR**

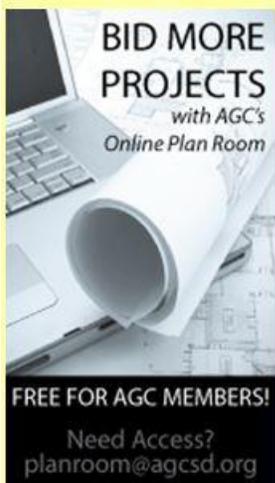
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**Contact:**

**Lisa Lovelace**

*Director of Plan Room Services*

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Contact:

**Lisa Lovelace**

*Director of Plan Room Services*

## **MEMBERSHIP LISTINGS**

**Online Form**

Please notify AGC if you have  
updates for:

- New Address

classes, please use the "log in" option at the top of the class registration page to login into the Member Portal.

### **How do I get access to the Member Portal?**

Over the next two weeks, we will be emailing out members' access to the Member Portal and providing all main company contacts information about how to add employees, or request access for employees not already registered in the system.

**Would you like to join now?** Visit the [Member Portal login](#) page and select "*forgot your password?*" and fill out the information to receive the password reset to login into your account. We might not have you already set up in our system, so if you receive this error "*A user with that email was not found,*" you will need to fill out the [Member Portal Login Form](#) to request a login be created in our system. If you have any additional questions about the Member Portal, you can email the staff at [memberportal@agcsd.org](mailto:memberportal@agcsd.org).

Over the next few months, we will be rolling out self-service features to the membership including:

- Online Member Directory listing updates
- Updating listings under "Certified Business"
- News and information tailored to your membership

If you have additional questions or looking for something on the website you cannot locate, please email Kellie Korhonen at [kellie@agcsd.org](mailto:kellie@agcsd.org).



**30 tickets left for AGC Day at the Races event, July 23 at the Del Mar Racetrack!**

*Rae Krushensky, Director of Membership Services, Meetings & Events*

It's confirmed! The Annual AGC Day at the Races event is back, and is scheduled for **Friday, July 23**, at the Del Mar Racetrack.

**There are now only 30 tickets left for this event!**

Reserved tables are available for those who register for **8 guests or more**, otherwise this event is "**Open Seating.**"

- New or former contacts
- Job Titles
- Phone/Fax
- CSI Codes
- Certified Businesses

Email [Marcy Knopman](mailto:Marcy.Knopman)

Or go to the NEW [Member Portal](#) on AGC's new website

[REGISTRATION FORM](#)

Please note that parking must be purchased in advance at [www.dmtc.com/groupsales-parking](http://www.dmtc.com/groupsales-parking)

Thank you to our returning sponsors **Kyne Construction, Inc.** and **Trench Shoring Company!**

And thank you to **Berg Hill Greenleaf Ruscitti LLP** and **Griffith Company** as new sponsors and also new AGC members this year! Click on the logo links below to visit their websites!



BERG HILL  
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In addition, [Casper Company](#) has been sponsoring a unique gift to all attendees for the past 16 years. It's always something special and we're looking forward to seeing what it is this year!

Contact Rae Krushensky at [raek@agcsd.org](mailto:raek@agcsd.org) with any questions.



**[DIRECTIONS](#)**

**AGC East County Facility**  
10140 Riverford Road  
Lakeside, CA 92040  
(858) 558-7444



**AGC Government Affairs Office**  
6212 Ferris Square  
San Diego, CA 92121  
2nd floor



**The AGC Meetings & Events Committee Announces the 82nd Annual Affiliate Day Golf Tournament at the Sycuan Singing Hills Golf Resort on Friday, August 6, 2021**

This is AGC's premier event supporting the AGC / SDSU Construction Engineering & Management Program.

We are pleased to acknowledge our returning Title Sponsors for this major event!



In addition, AGC's Diamond Sponsor, Finch, Thornton & Baird, LLP will be supporting the lunch station and the tee prize given to every golfer.

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The Golf Committee is also thrilled to inform our members that we are back to the pre-COVID, shotgun start format, with an earlier start time of 10:30 a.m. Registration will be at 8:00 a.m.

Golf spots for this tournament go quickly, so if you want to participate, get your registration forms in now. Names for your golfers can be given to us later.

Once we fill up, a waiting list will be started!

We are very thankful for the return of our other major sponsors, whose support helps enhance this quality event our members come to expect:



This event is much anticipated and offers great marketing opportunities for AGC members. There are still many more sponsorships available. Get in on it while you can!

[Click here for the brochure.](#)

[Click here for sponsorship forms.](#)

Contact Rae Krushensky at [raek@agcsd.org](mailto:raek@agcsd.org) with any questions. Exhibitors can contact AGC's Dustin Steiner at [dsteiner@agcsd.org](mailto:dsteiner@agcsd.org) with questions.



**DONATE BLOOD at one of our AGC MEMBER LOCATIONS**

Schedule your Appointment Today!  
**THERE IS A SAN DIEGO COUNTY BLOOD SHORTAGE**

**Monday, July 12**

[Sherwood Mechanical](#) - Sorrento Valley

**Tuesday, July 13**

[Erickson-Hall Construction](#) - Riverside (via LifeStream)

[Dynalectric](#) - Kearny Mesa

[Condon-Johnson & Associates](#) - Lemon Grove

[Hawthorne Cat](#) - Rancho Bernardo

[Sundt](#) - Mission Valley

**Wednesday, July 14**

[Acme Safety & Supply Corp.](#) - National City

Countywide Mechanical - Countywide employees only

[Erickson-Hall Construction Co.](#) - Garden Grove

[C.W. Driver](#) - Mission Valley

**Thursday, July 15**

[Balfour Beatty](#) - Mira Mesa/Scripps Ranch

[Erickson-Hall Construction Co.](#) - Escondido

[TC Construction Co.](#) - Santee

[Swinerton](#) - Rancho Bernardo

**Friday, July 16**

[AGC](#) - Lakeside

[PCL Construction Services](#) - UTC

**FLYER**

Visit the San Diego Blood Bank - [www.mysdbb.org](http://www.mysdbb.org)



**JULY CLASSES**

July 8 - **Silica CPT** - Lakeside facility

July 8 - **Excel** - Beginner

July 12 - 14 - **Fall Protection 24 Hour CPT for EM 385-1-1**

July 13 - **Stormwater Forum** (Virtual)

July 15 - **Excel - Intermediate**  
July 15 - **Scaffold CPT**  
July 15 - **Fall Protection Refresher/Update Training for Competent Person**  
July 19 - **Qualified Rigger & Signal Person**  
July 20 - **Excel - Advanced**  
July 27 - **Flagger Certification CalTrans Approved**  
July 28 & 29 - **USACE CQM- C (Virtual)**  
July 28 - **CPR First Aid Training**

For more information on classes, contact: [Becca Schaffer](#) 619-592-4533



### **JULY MEETINGS**

Jul. 7 - **Safety Committee Meeting**- 7:00 a.m. - [via GoToMeeting](#)  
Jul. 9 - **Technology Committee Meeting** - Noon [@ Lakeside](#)  
Jul. 12 - **EGCC** - 1:00 p.m. - [GoToMeeting](#)  
Jul. 15 - **Government Relations Committee Meeting** - 10:00 a.m. [@ Lakeside](#)  
Jul. 20 - **Meetings & Events** - Noon [@ Lakeside](#)  
Jul. 21 - **Build & Serve Committee Happy Hour Meeting** - 3:30 p.m. [Location TBA](#)  
Jul. 21 - **Airport Liaison** - 8:30 a.m. [GoToMeeting](#)  
Jul. 22 - **City of SD Liaison** - 1:00 p.m. - [GoToMeeting](#)  
Jul. 22 - **CLC** - 4:00 p.m. [@ Lakeside](#)  
Jul. 27 - **County** - 1:00 p.m. - [Go-To-Meeting](#)  
Jul. 28 - **Public Building Liaison** - 7:00 a.m. [@ Lakeside](#)

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### **About Monday Morning Quarterback**

AGC San Diego Chapter's Monday Morning Quarterback is a "hot off the press" and to the point Monday morning briefing on the important issues facing San Diego's construction industry. It is prepared by AGC Chief Executive Officer, **Eddie Sprecco**, and Vice President Government & Industry Relations, **Dustin Steiner**.

Please contact [Eddie Sprecco](#) or [Dustin Steiner](#) with your comments, or with information that should be conveyed to the industry through this service. Well over 3,000 individuals employed by AGC member firms are part of this system.

### ARCHIVE

**The Associated General Contractors of America - San Diego Chapter, Inc.**

**East County Headquarters:** 10140 Riverford Road, Lakeside, CA 92040

**Government Affairs Office:** 6212 Ferris Square, San Diego, CA 92121

**Phone** (858) 558-7444 | **Fax** (858) 558-8444

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**The VOICE of Construction**



July 12, 2021

The **VOICE** of Construction

**In This Issue**

Help Wanted in Construction  
The Conch  
10 tickets left - AGC Day at the  
Races  
7 Foursomes Left - Affiliate Day  
Golf  
BLOOD DRIVE THIS WEEK!  
Classes

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**WELCOME**  
NEW AGC MEMBERS

**Help Wanted in Construction**

*Mike McManus, Director of Engineering Construction & Industry Relations*

According to recent research, the U.S. construction industry will need to add **430,000 new workers** to keep up with the **increased demand for construction** services in 2021. The research projects overall construction spending will increase by 1.3 percent in 2021 to \$1.45 trillion. Many industry experts say that for every \$1 billion in additional construction spending, it creates an average of 5,700 jobs in the industry. That means that an impressive 430,000 more construction workers still need to be hired in 2021 to meet the demand, and it is also evidence that the construction industry is powering America's recovery and economic engine.

But the U.S. construction industry has struggled with a skilled labor shortage for much of the last decade as its workforce has gradually aged out, and interest in careers in the skilled trades has fallen. Though unemployment rose during the pandemic, it has not sent waves of job seekers into the construction industry.

Construction's labor shortage problem threatens to worsen as homebuilding continues to boom, and infrastructure projects are set to increase over the next few years. To support this level of growth, trade associations and industry advocates will need to invest even more time and resources into recruiting the industry's future workforce

The AGC Board of Directors and the AGC staff would like to welcome our new members:

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[Colonial Life dba Brett Welty Insurance](#)

Harbor Coating & Restoration

[Jensen Precast](#)

[MB Coatings, Inc.](#)

[SagePoint Financial, Inc.](#)

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*"It's Good Business to do Business with an AGC Member."*



**THIS WEEK**  
July 12-16, 2021  
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**Registration Open for the 2021 AGC Annual Convention**  
**September 21-23 - Orlando, Florida**

For details visit  
<http://convention.agc.org>

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Businesses nearly everywhere in America say they are desperate for workers. The latest statistical evidence of this is in a recent Labor Department report of a record 9.3 million job openings in April. Employers are filling about one of every fifteen new positions.

The mismatch between labor supply and demand is especially acute in construction, where hires declined by 107,000 even as job openings increased by 23,000. Manufacturing job openings increased by 102,000 while hires fell 38,000. Worker shortages are contributing to supply-chain bottlenecks and higher prices for businesses and consumers. As America's job market rebounds this summer, and the need for workers intensifies, employers will not likely have a chance to relax anytime soon. Worker shortages will likely persist for years after the fast-reopening economy shakes off its growing pains.

One fact not widely reported is that the number of working aged people did something last year that had never done in the nation's history: It shrank. Estimates from the Census Bureau showed that the U.S. population ages 16 through 64 fell 0.1% in 2020 - a scant drop, but the first decline of any kind after decades of steady increases. It reflected a sharp fall in immigration, the retirements of the vast baby boom generation, and a slowing birth rate. The size of the 16-64 age group was also diminished last year by thousands of deaths from the coronavirus.

It is not entirely clear how population patterns will unfold once the pandemic fully fades. But even if the working age population resumes growing, it will almost certainly do so at an anemic pace. A continuing drop in that population, or even a tepid increase, would pose a problem for the economy. A healthy economic expansion has always depended on robust population growth to fuel consumer spending, justify business expansion, and drive corporate earnings. Without a sizable influx of new workers, growth could stagnate.

With population growth sluggish, economic expansion would hinge on whether companies could make their workers more productive. An increase in productivity, often made through investments in labor-saving technology, could further raise pay. Living standards would rise even if the economy struggled to grow at what is normally considered a healthy pace.

A fundamental long-term drag on the working-age population is the exit of the enormous baby boom generation from the labor force. The number of people ages 65 and over will likely jump 30% over the next decade. We have never really been in this type of situation before... there is just not enough (young adults) to replace people who are leaving.

Gad Levanon, an economist at the Conference Board, said the drop in the working age population will be particularly evident among Americans without college degrees. As aging baby boomers retire, they are being replaced by younger workers who are likelier to be



college graduates. Blue-collar workers - anyone without a four-year degree - will become scarcer. That trend will likely exacerbate labor shortages in such industries as manufacturing, construction, retail, restaurants, and hotels.

So, what is being done in the construction industry to attack this immediate shortage of skilled workers? Several efforts are underway which we would like to highlight in future articles in the coming weeks.

**SAVE THE DATE**  
**AGC HOLIDAY DINNER**  
**DANCE**  
**ROOM BLOCK**



### The Conch

*Dustin Steiner, VP Government and Industry Relations*



In the classic novel, *Lord of the Flies*, a group of boys is stranded on a deserted island and must find a way to get along to survive. In an effort to create some order, the protagonist, Ralph, finds a conch shell and uses it to assemble the boys and establish his role as leader. Ralph decides that whoever is holding the conch is allowed to

speak, and it becomes the symbol of power.

Every two years in this system of ours, we hold an election. As the party in power embarks on its agenda, we often hear the refrain "*elections have consequences.*" In 2020, we saw a change in D.C. as Democrats captured the White House and the Senate. Locally, the balance of power shifted left at both the Board of Supervisors and in the Mayor's office, and the majority at the City Council moved from 6-3 to 8-1. Now, about those consequences...

On February 6, 2009, just 17 days after taking the Oath of Office, President Obama signed [Executive Order \(EO\) 13502](#) which established "...the policy of the Federal Government to encourage executive agencies to consider requiring the use of project labor agreements in connection with large-scale construction projects in order to promote economy and efficiency in Federal procurement." Fast forward to 2021, and his Vice President, Joe Biden, is sitting in the chair and we have it on good authority that he is planning to take this EO a step further and mandate it, rather than encouraging it on federal projects \$25 million and up.



**CALL FOR ENTRIES**  
**DEADLINE: AUGUST 31 by**  
**noon**

Locally, the Board of Supervisors will consider an [item \(21\)](#) tomorrow to draft a so-called "Working Families Ordinance" to "*set baseline employment standards for County construction projects*" and "*require the prequalification of prospective bidders and proposers on County public works projects.*"

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In the Business Impact Statement of the Board Letter, it says quite bluntly "Implementing the Working Families Ordinance will likely have a business impact for construction firms, potentially increasing overhead costs and reducing competition in procurement."

Meanwhile, over at the City, the Rules Committee will be considering a [ballot measure](#) to overturn 2012's Proposition A, which put in place a ban on Project Labor Agreements (PLAs). Prop A was supported by 58% of the voters and the *San Diego Union-Tribune (UT)*. In 2011, the Legislature passed SB 922 to prevent cities from passing PLA bans by threatening to withhold state funding for construction projects. The same SB 922 which is being used as the justification for putting this back on the ballot, despite no evidence that any money has been withheld or restricted by the State.

Next week, the SANDAG Board of Directors will consider a "Workforce Development Program" to "enter into a community benefits and local hire agreement (READ: PLA), including whether to direct staff to negotiate such an agreement with the San Diego County Building and Construction Trades Council."

PLAs are not merely a policy preference as the *UT* has described in the past, but come at the expense of better school facilities, local inclusion, diversity, environmental goals, and affordable housing. These conflicts have been laid bare in Sacramento (see recent Politico article [HERE](#)) and still exist in San Diego. **PLAs are inherently costly and exclusionary, and their impacts to other local priorities should be debated instead of just granting the wishes of whoever is holding the conch...**

**AGC ANNUAL  
DAY AT THE RACES  
DEL MAR**




**10 tickets left for AGC Day at the Races event,  
Friday, July 23, at the Del Mar Racetrack!**

*Rae Krushensky, Director of Membership Services, Meetings & Events*

The Annual AGC Day at the Races event is scheduled for **Friday, July 23**, at the Del Mar Racetrack.

**There are now only 10 tickets left for this event!**

[REGISTRATION FORM](#)

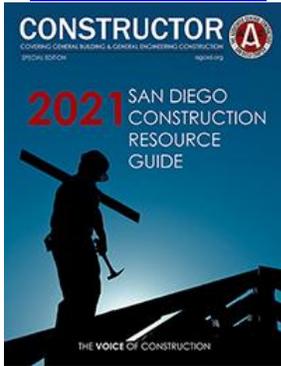
GRATEFUL FOR CALIFORNIA'S REOPENING. WE HOPE TO SEE EVERYONE SOON!

LET'S GET TO WORK™

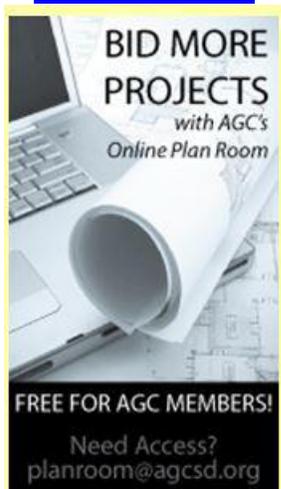


FINCH THORNTON BAIRD<sup>LLP</sup>  
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## CONSTRUCTOR



## PLAN ROOM



**ONLINE PLAN ROOM FREE TRIAL**

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Thank you to our returning sponsors **Kyne Construction, Inc.** and **Trench Shoring Company!**

And thank you to **Berg Hill Greenleaf Ruscitti LLP** and **Griffith Company** as new sponsors and also new AGC members this year! Click on the logo links below to visit their websites!



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In addition, [Casper Company](http://www.caspercompany.com) has been sponsoring a unique gift to all attendees for the past 16 years. It's always something special and we're looking forward to seeing what it is this year!

Contact Rae Krushensky at [raek@agcsd.org](mailto:raek@agcsd.org) with any questions.



**Only 7 Foursomes Remaining at Affiliate Day Golf - Friday, August 6th**

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In addition, AGC's Diamond Sponsor, Finch, Thornton & Baird, LLP will be supporting the lunch station and the tee prize given to every golfer.

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The Golf Committee is also thrilled to inform our members that we are back to the pre-COVID, shotgun start format, with an earlier start time of 10:30 a.m. Registration will be at 8:00 a.m.

Contact:

[Lisa Lovelace](#)

Director of Plan Room Services

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Or go to the NEW [Member Portal](#) on AGC's new website

Names for your golfers can be given to us later. **Once we fill up, a waiting list will be started!**

We are very thankful for the return of our other major sponsors, whose support helps enhance this quality event our members come to expect:



This event is much anticipated and offers great marketing opportunities for AGC members. There are still many more sponsorships available. Get in on it while you can!

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Contact Rae Krushensky at [raek@agcsd.org](mailto:raek@agcsd.org) with any questions. Exhibitors can contact AGC's Dustin Steiner at [dsteiner@agcsd.org](mailto:dsteiner@agcsd.org) with questions.



**It's not too Late to Schedule an Appointment to Save Lives at the AGC Blood Drive**

Here is a reminder of the impact of your donation:



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10140 Riverford Road  
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**AGC Government Affairs Office**  
6212 Ferris Square  
San Diego, CA 92121  
2nd floor



8-year-old Avila was diagnosed with leukemia in July of 2019. She is currently undergoing long-term chemotherapy treatments and cancer-related blood transfusions at Rady Children's Hospital. To know this beautiful spirit is to love her.

If you have never donated blood before, now is the perfect time. The San Diego Blood Bank's supply is critically low. You will also walk away feeling satisfied and proud that you have done something for blood recipients like Avila.

Please make an appointment at one of these AGC member locations:

**Monday, July 12**  
[Sherwood Mechanical](#) - Sorrento Valley UNTIL 2 PM TODAY

**Tuesday, July 13**  
[Erickson-Hall Construction](#) - Riverside (via LifeStream)  
[Dynalectric](#) - Kearny Mesa  
[Condon-Johnson & Associates](#) - Lemon Grove  
[Hawthorne Cat](#) - Rancho Bernardo  
[Sundt](#) - Mission Valley

**Wednesday, July 14**  
[Acme Safety & Supply Corp.](#) - National City  
Countywide Mechanical - Countywide employees only  
[Erickson-Hall Construction Co.](#) - Garden Grove  
[C.W. Driver](#) - Mission Valley

**Thursday, July 15**  
[Balfour Beatty](#) - Mira Mesa/Scripps Ranch  
[Erickson-Hall Construction Co.](#) - Escondido  
[TC Construction Co.](#) - Santee  
[Swinerton](#) - Rancho Bernardo

**Friday, July 16**  
[AGC](#) - Lakeside  
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- July 13 - **Stormwater Forum** *(Virtual)*
- July 15 - **Excel - Intermediate**
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- July 15 - **Fall Protection Refresher/Update Training for Competent Person**
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- July 19 - **Fall Protection**
- July 20 - **Excel - Advanced**
- July 27 - **Flagger Certification CalTrans Approved**
- July 28 & 29 - **USACE CQM- C** *(Virtual)*
- July 28 - **CPR First Aid Training**

For more information on classes, contact: [Becca Schaffer](#) 619-592-4533

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### JULY MEETINGS

- Jul. 12 - **EGCC** - 1:00 p.m. - [GoToMeeting](#)
- Jul. 15 - **Government Relations Committee Meeting** - 10:00 a.m. @ [Lakeside](#)
- Jul. 20 - **Meetings & Events** - Noon @ [Lakeside](#)
- Jul. 21 - **Build & Serve Committee Happy Hour Meeting** - 3:30 p.m.
- Jul. 21 - **Airport Liaison** - 8:30 a.m. [GoToMeeting](#)
- Jul. 22 - **City of SD Liaison** - 1:00 p.m. - [GoToMeeting](#)
- Jul. 22 - **CLC** - 4:00 p.m. @ [Lakeside](#)
- Jul. 27 - **County** - 1:00 p.m. - [Go-To-Meeting](#)
- Jul. 28 - **Public Building Liaison** - 8:00 a.m. @ [Lakeside](#)

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### **About Monday Morning Quarterback**

AGC San Diego Chapter's Monday Morning Quarterback is a "hot off the press" and to the point Monday morning briefing on the important issues facing San Diego's construction industry. It is prepared by AGC Chief Executive Officer, **Eddie Sprecco**, and Vice President Government & Industry Relations, **Dustin Steiner**.

Please contact [Eddie Sprecco](#) or [Dustin Steiner](#) with your comments, or with information that should be conveyed to the industry through this service. Well over 3,000 individuals employed by AGC member firms are part of this system.

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July 19, 2021

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**In This Issue**

- More than Where Turf Meets the Surf
- SOLD OUT - AGC Day at the Races
- What's Next for Infrastructure Funding?
- Public Comment Period is Open on Storm Water Permit
- 4 Foursomes Left - Affiliate Day Golf
- AGC Blood Drive a Huge Success
- Classes
- Committee Meetings

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**More than Where the Turf Meets the Surf**

*Dustin Steiner, Vice President Government & Industry Relations*

Fancy hats and seersucker lined the stands as nearly 16,000 race fans descended upon the Del Mar Racetrack for the 82<sup>nd</sup> summer season Friday evening. While the crowd was limited by health officials, it was yet another sign of "normalcy" as this San Diego tradition returned with actual spectators following a year long hiatus. With infrastructure talks heating up in Washington D.C., and campaigns getting under way here locally, there are more races to watch beyond where the turf meets the surf...

Senators are racing against a Wednesday deadline set by Senate Majority Leader Chuck Schumer. Last week, Democratic Senators reached a deal on a \$3.5 trillion "human infrastructure" bill that includes such priorities as child care, healthcare, education and climate-change. Progressives like Sen. Bernie Sanders had favored a higher price tag of \$6 trillion, but seem appeased by this "compromise." Meanwhile, the bipartisan deal negotiated by ten Senators a few weeks ago, with traditional infrastructure, like roads and bridges, and the more modest price tag of \$579 billion is set to be considered as early as Wednesday. Beyond Schumer's deadline, Senators are also racing to get out of the hot, muggy, D.C. summer for the August recess. You can bet, given the high stakes, that there will be much more jockeying among Senators before they leave town.

SANDAG is gearing up to run a race for a sales tax increase to pay for the so-called "5 Big Moves." The SANDAG Board will be considering



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drafting a Project Labor Agreement on Friday that could decide who they want as running mates in this campaign. With the San Diego County Building and Construction Trades Council mentioned specifically in the item, we know who at least one of the partners is on the roughly \$166 billion ballot measure.

At the County, incumbent Supervisor Jim Desmond officially has a race on his hands. Retired Marine Corps Colonel Doug Applegate has announced his intention to run for the seat. Applegate, you may recall, surprised political observers in 2016 when he came within 1,621 votes of unseating long-time incumbent Congressman Darrell Issa. Local officials have their own take on Bing Crosby's famous jingle, and often say with pride that they work "where the rubber meets the road" as they are tasked with implementing policies, and spending measures set forth by federal and state governments. Supervisor Desmond has done a commendable job of this during his first term and that is why your AGC endorsed him earlier this year.

Lastly, Friday is AGC's (SOLD OUT!) Day at the Races. See you out there...and don't forget your fancy hat!



**SOLD OUT!**  
*Rae Krushensky, Director of Membership Services, Meetings & Events*

And thank you to all our sponsors:



Thank you [Casper Company](#) for continuing to provide a unique gift to all attendees for the past 16 years.

**What's Next for Infrastructure Funding in Washington?**  
*Mike McManus, Director of Engineering Construction & Industry Relations*

Our federal political system is designed to require competing partisan forces to come to terms on big issues and it has always been that way



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since colonial times and the creation of the bicameral U.S. Congress. Sometimes it is hard to understand what these people are doing inside the Capital. Here is a summary of what we think is going on related to infrastructure funding in D.C. as of this morning.

On June 24th, a bipartisan group of senators who have been working on an infrastructure plan reached a deal with President Biden who announced the \$1.2 trillion plan would move forward. The White House's long sought-after bipartisan infrastructure deal could hit the Senate floor as early as this week, but nothing is certain.

The bipartisan deal is a \$1.2 trillion framework to fund roads, electric vehicle charging stations, broadband, and other physical infrastructure. The pared-down plan calls for \$579 billion in new spending over five years, which includes \$110 billion invested in roads, bridges, and other major projects.

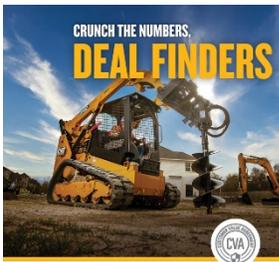
The lawmakers are still trying to figure out how exactly to fund these goodies, which include no new taxes, yet cover nearly \$600 billion in new spending. Before breaking for July 4, senators settled on using infrastructure privatization and unused coronavirus aid, and unspent unemployment benefits to help pay for the legislation. The plan is expected to encourage widespread economic recovery through 2026 and create 775,000 new jobs.

Congress must now finish the job and pass legislation to make the critical investments contained in the bipartisan framework a reality. To be clear, the infrastructure plan is merely a down payment on the country's overwhelming infrastructure needs. From deficient roads, obsolete bridges, crumbling dams and levees, and inadequate airports, storm drainage, pipes, and broadband, Congress must do more, including the completion of the surface transportation reauthorization process before the FAST Act expires at the end of summer, less than three months from today.

The Fixing America's Surface Transportation (FAST) Act signed in 2015, was the first federal law, in over a decade, to provide long-term funding certainty for surface transportation infrastructure planning and investment. With its expiration looming over the industry for years, funding certainty has been a struggle causing many projects to be delayed or even cancelled.

Recently, the House advanced H.R. 3684, the INVEST in America Act, a partisan infrastructure bill that barely passed on partisan lines. H.R. 3684 is a \$715 billion surface transportation reauthorization and water infrastructure bill that is intended to help shape the larger infrastructure package and would reauthorize surface transportation programs that are set to expire this year. Meanwhile, the September 30 deadline looms.

The Surface Transportation Reauthorization Act of 2021 (STRA) bill was unanimously passed by the Senate Environment and Public Works



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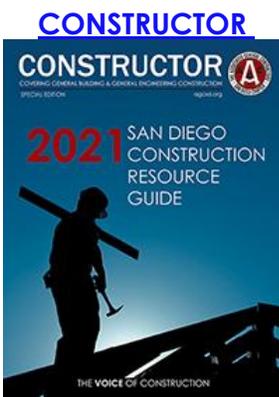


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[PLAN ROOM](#)

(EPW) Committee last month, but progress has stalled. The EPW surface reauthorization bill would increase federal highway investment by 34%, while pursuing important environmental review and approval process reforms. The bill would also protect infrastructure assets from future natural disasters, preserve state flexibility, and improve the safety of the country's transportation assets.

The industry is urging a long-term reauthorization well before September, and hopeful there will not be another one-year extension as was passed in 2020. Short-term extensions generate significant disruptions and uncertainty for state transportation programs and the people and businesses relying on infrastructure development. The industry will continue to push for progress to be made on the STRA with a full surface transportation reauthorization bill ready for floor consideration before the August work period ends.

While an immediate boost from an infrastructure deal would feel great this summer, any infrastructure package, if passed, will not really begin boosting economic growth for several years, as it takes time for major building and repair projects to get under way. But in future years, a large infusion of money into infrastructure projects will be a major catalyst to the economy's growth rate if history is our guide.

The construction industry outside of Washington D.C. is also applauding the bipartisan deal as it would not raise taxes on corporations. Instead, it is proposed to be paid for with unused COVID-19 relief money, user fees, increased tax compliance and other measures.

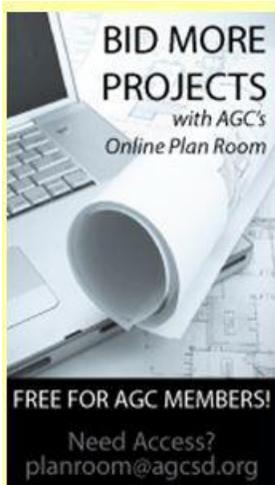
While bipartisan agreement is a significant step forward, Congress has a long summer ahead of them sorting out the details.

## Public Comment Period is Open on Revised Storm Water Permit

*Mike McManus, Director of Engineering Construction & Industry Relations*

The State Water Quality Control Board has released a "Draft" Construction Storm Water General Permit (CGP) for public review and comment. This process is referred to by the Water Board as the "reissuance" of the CGP, which is done roughly every ten years.

Several construction industry coalitions have started the process of developing comments on new requirements in the permit involving new types of testing, additional frequency of testing along with significant increase in reporting and uploading of information to a public database. AGC San Diego is actively participating in this process, along with Stormwater Compliance Specialists from member construction companies.



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*Director of Plan Room Services*

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The new costs of compliance are still being analyzed by industry, but are expected to be significant. A report by Caltrans to the California Transportation Commission recently pegged the additional costs of compliance, if this permit goes into effect, at about a fourfold increase.

The process is expected to play out over the coming months, but what is publicly released for now is the following:

- August 4 Public Hearing
- August 13 Written Comment Letters must be received before noon.

Click the following link for the schedule of the reissuance and to view the draft permit.

[https://www.waterboards.ca.gov/water\\_issues/programs/stormwater/costruction.html](https://www.waterboards.ca.gov/water_issues/programs/stormwater/costruction.html)



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In addition, AGC's Diamond Sponsor, Finch, Thornton & Baird, LLP will be supporting the lunch station and the tee prize given to every golfer.

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**AGC's Blood Drive a Huge Success - 448 Pints Collected for the San Diego Blood Bank and 30 Pints for LifeStream = 478 TOTAL!**

AGC would like to thank its members and board members who showed their support by donating during the AGC's 11th Annual Blood Drive last week.

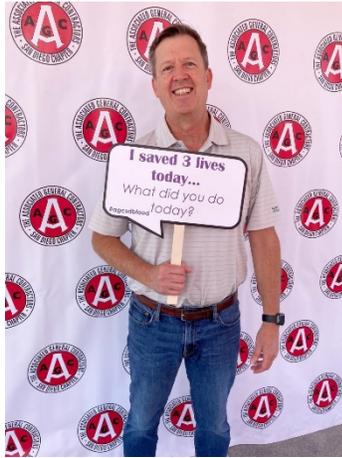


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sandiegobloodbank Shout out to [@tc\\_construction\\_co](#) for hosting another successful blood drive today during the [@agcsandiego](#) Austin Cameron, TC Construction, and Blood Drive Host



AGC Chapter President Mike Williamson, Pacific Coast Iron



*AGC Board Member, John Boies, Granite Construction*



*AGC Board Member Jim Summers (and Sherrri), E.C. Constructors*

The **SUPER HEROES** of the Blood Drive were the Member Hosts and Site Coordinators, who worked hard in preparing, promoting, and executing the drive!

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- Erickson-Hall - Escondido
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- Swinerton
- PCL Construction
- AGC

**Site Coordinator(s)**

- Bob Bridges
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- Jessica Vesco
- Elizabeth Tague, Lamia Porter
- Julia Hope
- Doreen Kuehler
- Connie Valencia
- Leanne Loera
- Julia Hope
- Sheri Hansen, Courtney Palmer
- Bambi Schulman, Corie Ortega, Megan Lucey
- Julia Hope
- Sandy Weeks, Heather Yambrovich
- Tori Saynorath, Holly Robertson
- Morghan Heim
- Marcy Knopman

We would also like to thank the AGC staff who helped with set up, kettle corn, registration, photos, and blood donations:

**Kellie Korhonen, Lisa Lovelace, Inna Alizade, Robin Scott, Cindy Lauridsen, Paul Josselyn, Dustin Steiner, Phil Hurley, Mike McManus and Jason White.**

See you all same time next year. If your company is interested in hosting for 2022, please contact Marcy Knopman at [marcy@agcsd.org](mailto:marcy@agcsd.org)



### **JULY CLASSES**

- July 19 - **Qualified Rigger & Signal Person**
- July 19 - **Fall Protection**
- July 20 - **Excel - Advanced**
- July 27 - **Flagger Certification CalTrans Approved**
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- Jul. 22 - **CLC - TBD**
- Jul. 27 - **County - 1:00 p.m. - Go-To-Meeting**
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- Jul. 28 - **Public Building Liaison - 8:00 a.m. @ Lakeside**

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July 26, 2021

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**In This Issue**

- [SANDAG Board Votes to "Negotiate" a Union-Only PLA](#)
- [AGC Presents 2021 Honoree and Scholarship Dinner - Aug. 26](#)
- [2 Foursomes Left - Affiliate Day Golf](#)
- [Classes](#)
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**SANDAG Board Votes to "Negotiate" a Union-Only Project Labor Agreement**

*Eddie Sprecco, CEO*

On Friday, the SANDAG board of directors voted to "negotiate" exclusively with the San Diego Building Trades Council for a union-only Project Labor Agreement (PLA), despite earlier commitments from the same board to allow for apprentices from the National Black Contractors Association and other state or federally approved Apprenticeship programs, such as AGC San Diego Apprenticeship.

This latest move is disappointing, but not surprising. PLAs of this type are not actually "negotiated" in any real sense. There is a standard set by the [National Building Trades Unions](#) and rigorously enforced. These standards use exclusion as a feature, not as a bug. They are intended to exclude non-union workers and force benefit payments to subsidize underfunded union plans at the benefit of their union members, and at the expense of the non-union workers who earned the benefits but won't receive them.

It is lucrative business for the San Diego Building Trades Council to pass PLAs, which is why they have invested over \$10 million in the past decade to legislate unionization where traditional organizing efforts have failed. The long term, multi-front effort includes changing election laws and state legislation that restructures local government, and threatens to cut off state funding unless PLAs are adopted over the will of the local voters. The unrealized threat of losing state funding, which the Building Trades Council themselves created, is



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intended to make the costs of PLAs seem reasonable to the uninformed.

Those PLA costs are HIGH. In practice, PLAs in San Diego have a history of increasing project costs by 15-25%, lowering workers' average pay, undermining collective bargaining, [hurting local hire efforts](#), and [discriminating against minority craft workers](#).

For these reasons, AGC has traditionally opposed blanket PLAs like currently proposed at SANDAG. It's not just that blanket PLAs will harm some of our members and be hugely disruptive to the construction industry - it's that those impacts will be felt mostly by the very SANDAG board that is authorizing them. At the end of the day, AGC members will build the infrastructure of the region - it will just be delivered at a much higher cost to SANDAG's budget and its other priorities if under a PLA.

In Sacramento, elected officials in the state legislature have come slowly to the realization what a [corrosive force the Building Trades Unions](#) can be. Per Politico, said one understandably anonymous Democratic lawmaker of the State Building Trades, "*To not be able to make progress on housing and climate is totally unacceptable, and they're a huge part of the reason we're not making progress.*" The failure to address housing - a top issue for California voters - has also [given life to the recall campaign against California Governor Gavin Newsom](#), which was once considered far-fetched.

The political ramifications of the Building Trades Councils actions in San Diego will likely be more direct. By attempting to pass a PLA that excludes 80% of contractors, craft workers and voters in San Diego County, SANDAG will doom its hopes in 2022 of passing a 30-year, \$160 billion transportation funding initiative to build out its already ambitious 2021 Regional Plan. Unfortunately, the 2022 ballot is likely the only chance to pass such an initiative with a bare 50% plus one vote; the court decision that allows less than a 2/3rds majority for citizens initiatives to increase taxes is widely expected to be tossed out.

AGC wants the SANDAG Board to be successful in implementing its ambitious goals while juggling its many competing priorities. We will continue to point out the problems with PLAs and suggest solutions to mitigate the downside - such as limiting PLAs to large, complex projects. This would mostly erase the negative effects of blanket PLAs while allowing small, local contractors, and local workers to participate and be fully compensated. That is the role of the AGC when working with local governments - pointing out to the decision makers the potential benefit or harm of a policy that will impact the construction industry.



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**by noon**

In the public building world, those benefits and harms are borne almost entirely by the taxpayers and voters of San Diego. Like in Sacramento, affordable housing proponents, social justice, environmentalists, supporters of transit advocates, and taxpayers associations - those not funded by the Building Trades Council - will need to have a louder voice to protect their priorities from the destructive and self-perpetuating nature of blanket PLAs.

Hopefully, the SANDAG board will listen to the concerns of these many stakeholders and present a solution later this year that balances priorities. Otherwise, SANDAG risks being a regional planning organization in name only, with future construction funding and decisions going directly to local governments that will argue to their constituents, "you are better off keeping your tax dollars here than sending them to downtown San Diego."

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**AGC Presents 2021 Honoree and Scholarship Awards Mixer & Dinner on August 26**

*Mike McManus, Director of Engineering Construction & Industry Relations*

Join AGC as we award student scholarships and honor **Ron and Jerry Zagami, Clairemont Equipment**, at the **Honoree and Scholarship Awards Mixer & Dinner** presented by the Engineering General Contractors Association (EGCA) Foundation on August 26. The event will be held at the San Diego Yacht Club. Members of the EGCA Foundation's Board of Directors will be in attendance and speaking at the event.

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This year, the EGCA Foundation will be awarding scholarships to students from the **J.R. Filanc Construction Engineering Management Program at San Diego State University** and students from the **Diesel Technology Programs at Palomar College and Miramar College**. Faculty members from each school will be on hand to make the scholarship presentations. The awardees are as follows:

**SDSU Construction Engineering Management (\$3,000)**

- Isabel Rivera
- Rene Osuna



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- Neil Heckerman

**Palomar Diesel Technology Program (\$1,500)**

- Sam Barta
- Sayra Martinez

**Miramar Diesel Technology Program (\$1,500)**

- Luis Salinas
- James Clark

***More about Ron and Jerry Zagami***

In 1970, Charles and Clara Zagami, along with their two sons Ron and Jerry, shared a vision for the future and bought the A-Z Rentals franchise in the Clairemont Mesa suburb of San Diego. Initially specializing in party goods, medical equipment and small homeowner equipment; their vision was of a much larger company. A few days later, the company changed its name to Clairemont Equipment Rentals and added several brands of small and medium-sized equipment to their product line, and their vision was becoming a reality. The company incorporated in 1974 as Zagami Inc., while retaining the Clairemont Equipment Company name that it was identified with.

Please join us at the Yacht Club to honor these construction industry leaders. Click here for Registration Form or [register online](#).

**Purchase tickets for our San Diego Staycation Raffle Prize!** This year, we will be raffling off two Staycation Packages that include: two tickets for a Hornblower Dinner Cruise on San Diego Bay, and a one-night hotel stay. [Get your raffle tickets today by clicking here.](#)

Sponsorships are still available, email Robin Scott at [robin@agcsd.org](mailto:robin@agcsd.org) for more details.

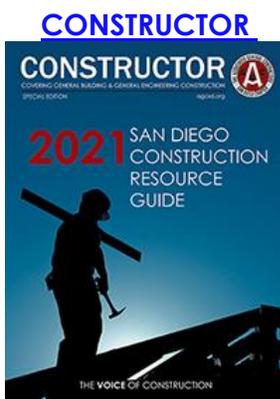


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**AFFILIATE DAY GOLF TOURNAMENT**

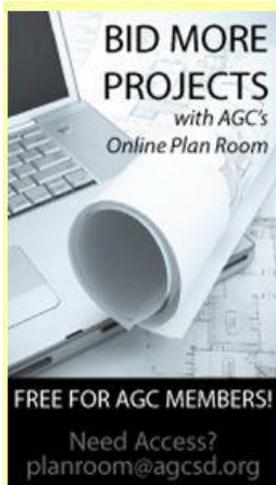
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**Only 2 Foursomes Remaining at Affiliate Day Golf - Friday, August 6**

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**[Lisa Lovelace](#)**

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Contact:

**[Lisa Lovelace](#)**

*Director of Plan Room Services*

## MEMBERSHIP LISTINGS

**[Online Form](#)**

In addition, AGC's Diamond Sponsor, Finch, Thornton & Baird, LLP will be supporting the lunch station and the tee prize given to every golfer.

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ATTORNEYS AT LAW

Names for your golfers can be given to us later. **Once we fill up, a waiting list will be started!**

We are very thankful for the return of our other major sponsors, whose support helps enhance this quality event our members come to expect:



This event is much anticipated and offers great marketing opportunities for AGC members. There are still many more sponsorships available. Get in on it while you can!

**[Click here for the brochure.](#)**

**[Click here for sponsorship form.](#)**

Contact Rae Krushensky at [raek@agcsd.org](mailto:raek@agcsd.org) with any questions.

Exhibitors can contact AGC's Dustin Steiner at [dsteiner@agcsd.org](mailto:dsteiner@agcsd.org) with questions.



## JULY CLASSES

July 28 & 29 - USACE CQM- C (Virtual)

July 28-29 - Blueprint Reading for Construction

## AUGUST CLASSES

Aug. 3 - Stormwater

Aug. 4 - Excel Beginner

Aug. 4 - Aerial Work Platform (AWP) Safe Operator Training

Please notify AGC if you have updates for:

- New Address
- New or former contacts
- Job Titles
- Phone/Fax
- CSI Codes
- Certified Businesses

Email [Marcy Knopman](mailto:Marcy.Knopman@agc.com)

Or go to the NEW [Member Portal](#) on AGC's new website



**DIRECTIONS**

**AGC East County Facility**

10140 Riverford Road  
Lakeside, CA 92040  
(858) 558-7444



**AGC Government Affairs Office**

6212 Ferris Square  
San Diego, CA 92121  
2nd floor

- August 9 - 12- **BIM** (Deadline to Register July 30) - LAKESIDE
- Aug. 11- **Foreman & Superintendent Boot Camp** - LAKESIDE
- Aug 11 - **Excel Intermediate**
- Aug. 11 - **Fall Protection CPT Refresher Training**
- Aug. 11 & 12 - **CQM- C** (Online Training via ZOOM)
- Aug. 12 - **Trenching & Excavating CPT**
- Aug. 16-18 - **Fall Protection 24 Hour CPT for EM 385**
- Aug. 16 - 19 - **OSHA 30 - Hour Construction Outreach** - LAKESIDE
- Aug. 16 - **Basic Rigging & Signal Person Certification**
- Aug. 17 - 20 - **AGC LEAN Units 1 - 4** (Online Training)
- Aug. 18 - **Excel Advanced**
- Aug. 24 - 27 - **LEAN Units 5 - 7** (Online Training)
- Aug. 25 - **CPR - First Aid Training**
- Aug. 26 - **Construction Correspondence/Effective Business Writing** - LAKESIDE

For more information on classes, contact: [Becca Schaffer](mailto:Becca.Schaffer@agc.com) 619-592-4533



**JULY MEETINGS**

- Jul. 27 - **County** - 1:00 p.m. *via Go-To-Meeting*
- Jul. 27 - **Meetings & Events** - Noon @ Lakeside
- Jul. 28 - **Public Building Liaison** - 8:00 a.m. @ Lakeside
- Jul. 28 - **CLC** - 4:00 p.m. @ Lakeside

**AUGUST MEETINGS**

- Aug. 4 - **Safety Committee** - 7:00 a.m. *via Go to Meeting*
- Aug. 11 - **Education Committee** - 11:30 a.m. @ Lakeside
- Aug. 13 - **Technology Committee** - 12:00 p.m. @ Lakeside
- Aug. 19 - **Affiliate Council** - 11:30 a.m. @ Lakeside
- Aug. 26 - **Port Liaison** - 11:45 a.m. - TBA

**[JOIN A COMMITTEE](#)**

**About Monday Morning Quarterback**

AGC San Diego Chapter's Monday Morning Quarterback is a "hot off the press" and to the point Monday morning briefing on the important issues facing San Diego's construction industry. It is prepared by AGC Chief Executive Officer, **Eddie Sprecco**, and Vice President Government & Industry Relations, **Dustin Steiner**.

Please contact [Eddie Sprecco](#) or [Dustin Steiner](#) with your comments, or with information that should be conveyed to the industry through this service. Well over 3,000 individuals employed by AGC member firms are part of this system.

### ARCHIVE

**The Associated General Contractors of America - San Diego Chapter, Inc.**

**East County Headquarters:** 10140 Riverford Road, Lakeside, CA 92040

**Government Affairs Office:** 6212 Ferris Square, San Diego, CA 92121

**Phone (858) 558-7444 | Fax (858) 558-8444**

[www.agcsd.org](http://www.agcsd.org)

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