



JULY 2023

July 3, 2023

July 10, 2023

July 17, 2023

July 24, 2023

July 31, 2023

July 3, 2023The **VOICE** of Construction

The AGC offices will be closed tomorrow for Independence Day, July 4; a recognized prevailing wage holiday in SD County.



INDUSTRY NEWS

The Infrastructure Deal That Closed the 2023-2024 Budget

By Felipe Fuentes, AGC Legislative Advocate (Sacramento)

Dustin Steiner, Vice President Government & Industry Relations

The Governor and Legislature are obligated to pass and enact a budget by June 30 of every year so that it takes effect at the start of the new fiscal year. In normal years, the state leaders have the benefit of understanding how much revenues have come in and are able to make projections on outstanding balances. Because of the pandemic and wildfire emergency declarations, the federal and state governments have given Californians until October 15 rather than April 15 to remit their taxes. As such, the ability of state leaders to forecast and budget this year's budget has been complicated. Adding to this complexity were the politics of the deal.

On May 19, Governor Newsom announced his infrastructure budget proposals intended to streamline and accelerate projects affecting climate, transit, rail, and water. To the chagrin of the legislature, these sweeping proposals were announced without the benefit of policy committee review or buy-in from stakeholders – in particular those from the environmental lobby. As a result, the legislature sidelined the governor's package and held them hostage throughout the budget negotiations.

On June 27, in time to satisfy the 72-hour in-print rule and the June 30 budget deadline, a deal was reached between the governor and the legislature. The negotiated five-bill package was voted on last Thursday evening by the Assembly and Friday morning by the Senate. Once signed by the governor, the bills will take effect immediately.

The infrastructure measures below finalize the State's \$310 billion dollar spending plan. While it is anticipated that there is a \$30 billion dollar deficit, the budget plan does not dip into reserves and relies instead on delays and deferrals than on budget cuts.

SB 145 Environmental Mitigation: Department of Transportation

- Authorizes Caltrans to take several actions related to its environmental mitigation or advanced environmental mitigation. Specifically, this bill authorizes Caltrans to acquire environmental mitigation property for the state highway system to be preserved, restored, and maintained as a natural habitat to offset environmental impacts caused by the system or to transfer or purchase the property to create an endowment and enter into agreements to provide for such endowments.
- Requires Caltrans to ensure the construction of three wildlife crossings over I-15 if an intercity passenger rail project is constructed. Caltrans is authorized to contract with an entity seeking to build the rail project and must consult with the Department of Fish and Wildlife and other experts on the development, design, and construction of the crossings.

SB 146 Public Resources: Infrastructure: Contracting

- Extends the existing authorization for the California Secretary of Transportation to assume the responsibilities under NEPA for the railroad, public transportation, or multimodal projects by extending the January 1, 2025 sunset to December 31, 2033, and expands the authorization to include local projects.
- Authorizes the use of the progressive design-build project delivery method for Caltrans and DWR for public works projects. Both departments are authorized to utilize progressive design-build for eight projects that exceed \$25 million, respectively. The bill also includes provisions contained in current authorizations for the use of regular design-build contracting including language prohibiting Caltrans and DWR from including the authority to perform inspection services for projects. The bill also prohibits DWR from using progressive design-build for the design or construction of Delta conveyance facilities or seawater desalination projects. This authority sunsets on January 1, 2034.
- Authorizes Caltrans to utilize the job order contracting procurement method. The bill authorizes an initial contract term of no more than 12 months with the option of extending the contract for two additional 12-month periods. The authorization sunsets on December 31, 2033.

SB 147 Fully protected species: California Endangered Species Act: authorized take

- Authorizes the take of fully protected species for certain infrastructure projects under specified conditions assessed by the Department of Fish and Wildlife. Eligible infrastructure projects include the maintenance, repair, and improvement of both the State Water Project and critical regional or local water agency infrastructure; certain transportation projects; and wind and solar photovoltaic projects, including associated electric transmission. *Ocean desalination and the Delta conveyance project are not eligible projects.* The authority to issue new take permits would sunset on December 31, 2033, and existing take permits would remain in effect.

SB 149 CEQA: Judicial Streamlining

- Makes a broad swath of energy, transportation, water, and semiconductor projects eligible for expedited judicial review under CEQA. Projects must meet certain criteria to be eligible for certification. To be eligible, projects would need to be certified by the Governor by Jan 1, 2032, and approved by the public agency by Jan 1, 2033. The Office of Planning and Research may create guidelines for the certification process; these guidelines are exempt from the Administrative Procedures Act. The streamlining provisions for certified projects include a 270-day judicial review period for a CEQA case, including all appeals, as feasible, and a requirement that public agencies concurrently prepare the record of proceedings and the administrative process.

SB 150 Construction: Workforce Development: Public Contracts

- Develops procurement models in alignment with federal IIJA, IRA, and CHIPS Act dollars. And, creates initiatives for the state's training and job access pipeline for construction jobs.
- This bill requires the inclusion of community benefits in project labor agreements entered into by a state agency for projects of \$35 million and above in construction costs. Community benefits include local hire provisions, partnerships with high-road construction career programs, and other methods to promote the employment of individuals from economically disadvantaged areas and veterans.
- Requires the Labor and Workforce Development Agency (LWDA), Government Operations Agency, and Transportation Agency to develop and provide contractual and procurement model recommendations that maximize benefits to disadvantaged communities by May 2024 to the Governor and Legislature. The measure requires these recommendations to be developed in consultation with specified state agencies and stakeholders for the intended purpose of equity and access to quality jobs connected to IIJA, IRA, and CHIPS Act investments.
- Requires CalTrans to reserve \$50 million from IIJA funds to support high road construction careers programs that provide a range of supportive services and career placement assistance to underserved and underrepresented populations.

\$42B for Broadband Flows to States

By AGC of America

The Biden Administration has announced the allocation of \$42 billion in funding from the Infrastructure Investment & Jobs Act (IIJA) to states and territories for broadband projects. Now what?

On June 26, the National Telecommunications, and Information Administration (**NTIA**) announced funding allocations by **state and territory** for the Broadband Equity, Access, and Deployment (**BEAD**) program.

With **\$42 billion in funding** from the Infrastructure Investment & Jobs Act (IIJA), the BEAD program will help ensure universal internet access for all Americans by funding

states to extend broadband infrastructure to unserved and underserved areas with limited or no internet access.

Each state is guaranteed a baseline allocation of \$100 million, and each territory is guaranteed \$25 million for broadband deployment. From the IJJA funds remaining after the guaranteed allocation, additional funding is calculated based on the number of unserved and underserved locations to be connected in each state and territory divided by the nationwide total. The total allocation for each state and territory is determined by combining the guaranteed and calculated amounts. California is receiving \$1.9 billion. See the breakdown by individual states and territories [here](#).

States have 180 days from June 26 to submit a BEAD Initial Plan to NTIA. The plan outlines the strategies, goals, and initiatives the state intends to implement to address broadband access and deployment within its jurisdiction. During the 180 days allotted for states to submit their plans, they are required to post their plans for a 60-day public comment and review period. To access state plans as they are posted in real-time, click [here](#).

Each state has a designated office or agency responsible for developing its BEAD Initial Plan, overseeing broadband initiatives, and managing the distribution of funding and resources. In this state that entity is the California Department of Technology. These offices are central in coordinating efforts, engaging stakeholders, and implementing all broadband programs within their jurisdictions. To obtain the most accurate, up-to-date information on state-specific programs and broadband offices, go to the [Internet for All - State Program Map](#) and choose your state.

The responsibility of building BEAD-funded broadband infrastructure and awarding projects lies with a combination of entities. In California, that will be Caltrans in partnership with the Department of Technology. Internet service providers play a significant role by leveraging their existing resources and receiving funding through the BEAD program. State and local governments collaborate with stakeholders to facilitate infrastructure deployment, while public-private partnerships combine resources and expertise. Rural electric cooperatives, municipal utilities, nonprofit organizations, and community networks also contribute to expanding broadband access.

The BEAD program's IJJA funding allocations mark a significant step towards achieving universal internet access in the United States. By guaranteeing baseline funding and calculating additional resources based on local needs, the program aims to bridge the digital divide.

AGC BLOOD DRIVE - Next Week
Have you Scheduled Your Appointment?

donate **BLOOD** save life

AGC Annual Blood Drive Hosted by AGC members

JULY 11 - 14

SCHEDULE YOUR APPOINTMENT

WE KNOW YOU HAVE IT IN YOU TO GIVE

AGC's Annual Construction Industry Blood Drive - July 11-14

During the summer months, the blood supply at the San Diego Blood Bank is critically low, therefore, AGC hosts its Annual Blood Drive at this time to replenish the supply.

Several AGC members, throughout the county, will host a blood drive at their respective offices. We ask all blood donors to **schedule an appointment today!**

[FLYER](#)

[AGC WEBSITE with more info](#)

FOOD - RAFFLES - T-SHIRTS FOR DONORS

ONE PINT = 3 LIVES SAVED!

MEMBER NEWS & EVENTS

JULY 19 2023

CALIFORNIA AIR RESOURCES BOARD (CARB) REGULATORY GUIDANCE SEMINAR
at AGC Lakeside

Reserve Your Spot for the CARB Regulatory Guidance Seminar on July 19

AGC San Diego is hosting a seminar on July 19 covering what you need to know about the Advanced Clean Fleets Rule and the updated Offroad in Use Diesel Regulations. Sean Edgar of Clean Fleets will be facilitating this Seminar / Forum. Clean Fleets is an environmental engineering company from Sacramento with proven results for diesel equipment and truck owners.

[REGISTER](#)

AGC DAY AT THE RACES
at the Del Mar Racetrack

JULY 28 2023

AGC Day at the Races, July 28 at the Del Mar Racetrack

By Rae Krushensky, Director of Membership Services, Meetings & Events

There are now just **40 spots left** to attend the Annual AGC Day at the Races event, scheduled for **Friday, July 28**, at the Del Mar Racetrack.

This season features top racehorses, trainers, jockeys, and plenty of fun. Don't miss out, register now in the link below.

Reserved tables are available for those who register for **8 guests or more**, otherwise, this event is **“Open Seating.”**

The first post (race) is at 4:00 p.m., and the skybox will open at 3:00 p.m.

To register, [click here](#).

Special thanks to our **“Title Sponsors”** below whose support offers two drink tickets to each attendee:

Click on the sponsor logo links to visit their websites!



Note: There is an opening for one more Major Sponsor. Email raek@agcsd.org for more information.



In addition, for 18 years, Bill Haithcock, President of Casper Company, has provided a unique gift to each attendee. It is always something special and

we're looking forward to seeing what it is this year!



The 84th Annual Affiliate Day Golf Tournament - Friday, August 4, 2023

Covering the Willow Glen and Oak Glen courses at the Singing Hills Golf Resort at Sycuan, there are only **nine foursomes left**.

Special thanks to our returning Major

Sponsors!

Title Sponsors:



Diamond Sponsors:



Don't miss out on this popular tournament.

The shotgun start will be 10:30 a.m., with an 8:00 a.m. registration.

To ensure your spot, [Register Now!](#)

You can sign up now and provide the names of your players later!

To get in on some incredible **sponsorship opportunities**, [Click here](#) for more information.

Contact Rae Krushensky at raek@agcsd.org with any questions.

Exhibitors can contact AGC's Dustin Steiner at dsteiner@agcsd.org with questions.



**AGC Winter Conference:
February 1 - 4, 2024 -
Make Plans Now to Attend!**

From AGC Meetings & Events Committee

Yes, we are aware that summer has only just begun, but It's time to think about the AGC Winter Conference in 2024. We're returning to the **Four Seasons Resort in Jackson, Wyoming**, and registration is

now open.

Surrounded by the breathtaking vistas of the famed Grand Teton Mountain Range with more than 4,000 vertical feet of varied terrain, the ski-in, ski-out property of the Four Seasons Resort draws expert and beginner skiers and snowboarders from around the world.

Even if you don't ski, attendees can participate in a snowmobile tour to the Granite Hot Springs. More information on this will be coming soon.

[Click here](#) for more detailed information.

Please note, this is a popular resort, and we will have limited opportunities to increase the number of rooms in our room block.

The planning committee offers the following activities for the 2024 AGC Winter Conference:

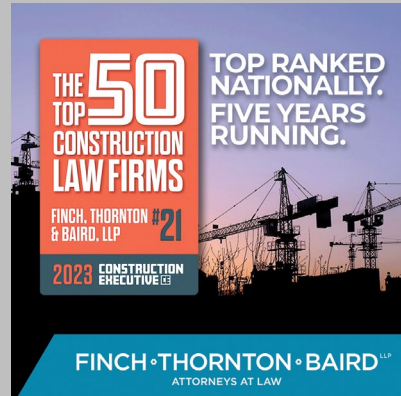
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- Breakfast & Business Meeting - Friday
- Ski/Snowboard Friday & Saturday
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- Friday evening open and at your leisure to visit the town of Jackson Hole
- Snowmobiling Tour - Saturday (*Offering 1/2-day tours*)
- Saturday Dinner Banquet (***Sponsors Needed!***)

We welcome you to visit the Four Seasons website at:

<https://www.fourseasons.com/jacksonhole>

We also suggest you start looking at flights now and get yourself booked to go to this fun event. Go to www.delta.com or www.southwest.com.

Contact Rae at raek@agcsd.org with any questions.



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July 28 - [Day at the Races](#)

Aug. 4 - [Affiliate Day Golf](#) @ Singing Hills at Sycuan

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Oct. 2 - 31 - **Electronics Drive** hosted by Build & Serve Committee

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Nov. 14 - **Build San Diego Awards Luncheon** ("[Call for Entries](#)" / [Rules](#) - due August 31)

Dec. 2 - **Holiday Dinner Dance** @ Hilton Torrey Pines

Dec. 14 - **Annual Meeting**

2024

Feb. 1 - 2, 2024 - [Winter Conference](#) - Four Seasons - Jackson, Wyoming



COMMITTEE MEETINGS

JULY MEETINGS

- July 5 - 7:00 AM - **Safety Committee** @ Lakeside
- July 12 - 1:00 PM - **County of San Diego** @ County office
- July 19 - 7:30 AM - **Build & Serve Charitable Alliance** @ Foley & Lardner's office/Virtual
- July 26 - 11:30 AM - **Airport Liaison** - Airport Design & Construction office / Virtual

[Committee Meeting Calendar](#)

[Get Involved - Join a Committee](#)

EDUCATION / SAFETY TRAINING

*Classes are held at our **Ferris Square** location in Sorrento Valley or our AGC Headquarters in **Lakeside**, in addition to **online** or **offsite** classes, as indicated below.*

JULY CLASSES

- July 5 - **MS Project Introduction Software Training** - Online
- July 5 - **QuickBooks for Beginners** - Ferris
- July 6 - **CPR First Aid Training** - Lakeside
- July 6 - **QuickBooks for Beginners** - Online
- July 7 - **Microsoft Outlook Beginner** - Ferris
- July 10 - 12 - **Fall Protection 24-hour CPT for EM 385** - Ferris
- July 10 - **Microsoft Excel Beginner** - Ferris
- July 10-15 - **OSHA 30-Hour Construction Outreach**- Lakeside
- July 11 - **Microsoft Word Beginner** - Ferris
- July 11 - **Stormwater Breakfast Forum** - Lakeside
- July 12 & 13 - **USACE CQM-C** - Online
- July 12 - **Prevailing Wage, Certified Payroll & Compliance Training** - Online
- July 12 - **QuickBooks for Intermediate / Advanced** - Offsite
- July 13 - **Bluebeam REVU Basics** - Lakeside
- July 13 - **QuickBooks for Intermediate / Advanced** - Online
- July 17 - **Fall Protection Competent Person Refresher for EM 385** - Ferris
- July 17 - **Qualified Rigger & Signal Person** - Ferris
- July 17 - **Microsoft Excel Intermediate** - Ferris
- July 18 - **Employment Law** - Lakeside
- July 18 - **Microsoft Word Intermediate** - Ferris
- July 18 - 20 - **Confined Space 24-Hour CPT** - Ferris
- July 19 - **MS Access Beginner**- Ferris
- July 19 - **CARB Regulatory Guidance Seminar** - Lakeside - [Register](#)
- July 20 - **Construction Claims "a How to Guide"** -Lakeside
- July 24 - **Microsoft Excel Intermediate** - Ferris
- July 25 - **Microsoft Word Advanced** - Ferris
- July 25 - **MS Project Advanced Software Training** - Online
- July 26 & 27 - **USACE CQM-C** - Online
- July 26 - **MS Access Queries** - Ferris
- July 27 - **Microsoft PowerPoint Beginner / Intermediate** - Ferris
- July 27 - **Construction law: HR Updates for 2023** - Lakeside

July 31- **Silica CPT** - Lakeside

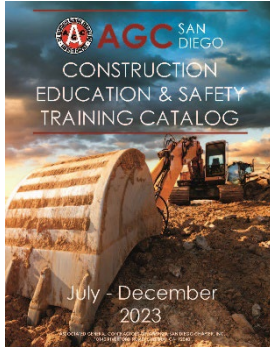
AGC EDGE VIRTUAL COURSES

Construction Supervision Fundamentals

July 31 - Aug 11, 2023

<https://training.agc.org/course/vcsf230801/>

**Make sure to mark AGC San Diego as your referral chapter.*



2023 Training Calendar and Class Registration

[July - December 2023](#)

Education & Safety Training Catalog

If you do not see a class your team needs, please contact the AGC San Diego Education Department to check the upcoming schedule or schedule a group training session.

[Becca Schaffer](#) 619-592-4533

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AGC East County Facility & Apprenticeship Training Center
10140 Riverford Road
Lakeside, CA 92040
(858) 558-7444
[DIRECTIONS](#)



AGC Government Affairs Office & Fall Protection Training Campus
6212 Ferris Square
San Diego, CA 92121
2nd floor
[DIRECTIONS](#)

About Monday Morning Quarterback

AGC San Diego Chapter's Monday Morning Quarterback is a "hot off the press" and to the point Monday morning briefing on the important issues facing San Diego's construction industry. It is prepared by AGC Chief Executive Officer, Eddie Sprecco, and Vice President Government & Industry Relations, Dustin Steiner.

Please contact [Eddie Sprecco](#) or [Dustin Steiner](#) with your comments, or with information that should be conveyed to the industry through this service. Well over 3,000 individuals employed by AGC member firms are part of this system.

[Visit agcsd.org](http://agcsd.org)

[Join our Email List](#)

AGC San Diego Chapter, Inc.

The **VOICE** of Construction
(858) 558-7444
agcsd.org

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The Associated General Contractors, San Diego Chapter, Inc.
10140 Riverford Road, Lakeside, CA 92040

July 10, 2023

The **VOICE** of Construction



INDUSTRY NEWS

JULY 19 2023
**CALIFORNIA AIR RESOURCES BOARD (CARB)
REGULATORY GUIDANCE SEMINAR**
at AGC San Diego HQ in Lakeside

**Reserve Your Spot
for the CARB
Regulatory
Guidance Seminar
on July 19**

All ELECTRIC FLEET by 2035!

AGC San Diego will be offering a seminar on July 19 covering what you need to know about the Advanced Clean Fleets Rule and the updated off-road in Use Diesel Regulations.

Sean Edgar of Clean Fleets will be facilitating this Seminar / Forum. Clean Fleets is an Environmental Engineering Company from Sacramento with proven results for diesel equipment and truck owners.

Seating is Limited!!! Upper Management and Decision Makers Recommended to ATTEND

[REGISTER](#)

Happy Fight Against Government Abuses Day! AKA "4th of July"

Eddie Sprecco, CEO

While it is useful shorthand, we don't celebrate a day on the calendar - 4th of July. We also don't celebrate the kickoff to the Revolutionary War – the battles had already been raging for over a year. In fact, even "Independence Day" only covers part of the story. The founders didn't want to just kick out a particularly terrible King and take the same powers for themselves. Instead, they declared that in the face of many cases of abuse, it is their right and duty to "throw off such government, and to provide new guards for their future security." They included 27 grievances against King George and his abusive Government to make their point.

Some highlights:

"He has called together legislative bodies at places unusual, uncomfortable, and distant from the depository of their Public Records, for the sole purpose of fatiguing them into compliance with his measures."

"He has erected a multitude of New Offices, and sent hither swarms of Officers to harass our people and eat out their substance."

"For suspending our own Legislatures, and declaring themselves invested with power to legislate for us in all cases whatsoever."

Sound familiar? While we have fewer issues lately of forced "quartering of troops," many of these grievances ring true today....

The battles won, don't stay won without vigilance. That's why AGC is constantly engaged at the Local, State, and Federal level, at the ballot box – and, occasionally, in the courts!

Fortunately, the tools we have in this "fight" aren't cannons and muskets, but rights since enshrined in the constitution including freedom of Assembly and the right to petition the Government for a redress of grievances. The cost of securing those freedoms got a huge down payment from the founding generation, and it is on each following generation to keep the American experiment from being foreclosed on.

Happy Fight Against Government Abuses Day!

AGC BLOOD DRIVE - This Week Walk-Ins Welcome

AGC BLOOD DRIVE

WALKUPS WELCOME



<https://bit.ly/AGCSDBloodDrive>

MONDAY JULY 10

ERICKSON-HALL CONSTRUCTION - IMPERIAL
NEW DATE - MOVED FROM JULY 14

TUESDAY JULY 11

DYNALECTRIC - EL CAJON
ERICKSON-HALL CONSTRUCTION - GARDEN GROVE
HENSEL PHELPS - LA JOLLA
SUNDT - MISSION VALLEY

WEDNESDAY JULY 12

COUNTYWIDE MECHANICAL - EL CAJON
ERICKSON-HALL CONSTRUCTION CO. - RIVERSIDE *via LifeStream*
FILANC - ESCONDIDO
HAWTHORNE CAT - RANCHO BERNARDO
HAZARD CONSTRUCTION - LAKESIDE
PRAVA CONSTRUCTION SERVICES - SAN MARCOS
PCL CONSTRUCTION - MIRA MESA
SWINERTON - RANCHO BERNARDO

THURSDAY JULY 13

BALFOUR BEATTY - SABRE SPRINGS
C.W. DRIVER - MISSION VALLEY
TC CONSTRUCTION CO. - SANTEE
ERICKSON-HALL CONSTRUCTION - ESCONDIDO

FRIDAY JULY 14

ACME SAFETY & SUPPLY CORP. WITH
AGC SAN DIEGO - LAKESIDE
SHERWOOD MECHANICAL - SORRENTO MESA



FLYER

[AGC WEBSITE with more info](#)

FOOD - RAFFLES - T-SHIRTS FOR DONORS

ONE PINT = 3 LIVES SAVED!

AGC OF AMERICA

AGC Needs Your Help to Measure the Scope of Construction Labor Shortages by Taking a Quick Survey

The survey will close on August 14th.

AGC of America wants to understand exactly how labor shortages, supply chain challenges, and inflation are impacting the construction industry. We'd like to ask you to take a few minutes to complete the following workforce survey that we and our partners at Autodesk have prepared. The more people understand the scope, and consequences, of current labor market conditions, the more likely we will be able to convince public officials to enact measures to help meet the industry's needs. In other words, **the more members who take the [survey](#)**, the better able we all will be to describe labor market conditions where you operate.

Contact Brian Turmail at brian.turmail@agc.org for more information.

Awards Season Coming
for AGC of America –
Opens July 17 – [MORE
INFO](#)



MEMBER NEWS & EVENTS



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Last Day of Early Bird Pricing

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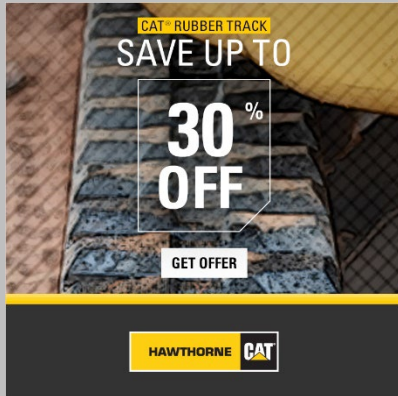
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[Committee Meeting
Calendar](#)

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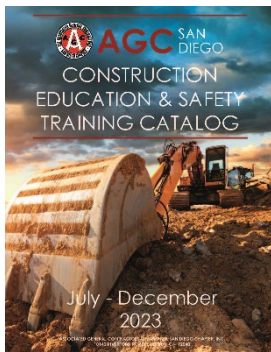
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July 17 - **Microsoft Excel Intermediate** - Ferris
July 18 - **Employment Law** - Lakeside
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July 17, 2023

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INDUSTRY NEWS

JULY
19
2023

CALIFORNIA AIR RESOURCES BOARD (CARB) REGULATORY GUIDANCE SEMINAR

at AGC San Diego HQ in Lakeside

There is Still Time To Reserve Your Spot for the CARB Regulatory Guidance Seminar this Wednesday, July 19
All ELECTRIC FLEET by 2035!

AGC San Diego will be offering a seminar on July 19 covering what you need to know about the Advanced Clean Fleets Rule and the updated off-road in Use Diesel Regulations.

Sean Edgar of Clean Fleets will be facilitating this Seminar / Forum. Clean Fleets is an Environmental Engineering Company from Sacramento with proven results for diesel equipment and truck owners.

Lunch will be provided to all attendees from Phil's BBQ!

Seating is Limited! Upper Management and Decision Makers Recommended to ATTEND

[REGISTER](#)

WELCOME NEW MEMBERS

The AGC Board of Directors and AGC staff would like to welcome the following new members to the Association:

- 77 Construction Services
- [Bizhaven](#)
- Downing Construction, Inc.
- Fix Painting Company
- [Southwest Mobile Storage](#)

AGC's Motto: "It's Good Business to do Business with AGC Members."

GIVING BACK



All last week, AGC and several AGC member firms hosted the 13th Annual AGC Summer Blood Drive. AGC would like to thank the following members who hosted the blood drive and also commend the hard work of all the respective site coordinators. Thank you to all the donors who carved out time from their busy schedules to give blood. With everyone's efforts, we collected **455 pints of blood to save 1,365 lives.**

THANK YOU TO OUR BLOOD DRIVE HOSTS:

Acme Safety & Supply Corp. and AGC San Diego
Balfour Beatty
Countywide Mechanical
CW Driver
Dynalectric
Erickson Hall - Riverside
Erickson-Hall - Escondido
Erickson-Hall - El Centro
Erickson-Hall - Garden Grove
Filanc
Hawthorne Cat
Hazard Construction
Hensel Phelps
PCL Construction
PRAVA Construction Services
Sherwood Mechanical
Sundt
Swinerton
TC Construction Company

AGC of AMERICA



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Apply by Wednesday, October 25, 2023 for full consideration. Learn more about AGC of America's awards programs at www.agc.org/awards.

MEMBER EVENTS



AGC Day at the Races, July 28 at the Del Mar Racetrack

By Rae Krushensky, Director of Membership Services, Meetings & Events

There are **30 spots left** to attend the Annual AGC Day at the Races event, scheduled for **Friday, July 28**, at the Del Mar Racetrack.

This season features top racehorses, trainers, jockeys, and plenty of fun. Don't miss out, register now in the link below.

Reserved tables are available for those who register for **8 guests or more**, otherwise, this event is **"Open Seating."**

The first post (race) is at 4:00 p.m., and the skybox will open at 3:00 p.m.

To register, [click here](#).

Special thanks to our **"Title Sponsors"** below whose support offers two drink tickets to each attendee:

Click on the sponsor logo links to visit their websites!



Note: There is an opening for one more Major Sponsor. Email raek@agcsd.org for more information.



In addition, for 18 years, Bill Haithcock, President of Casper Company, has provided a unique gift to each attendee. It is always something special and

we're looking forward to seeing what it is this year!



The 84th Annual Affiliate Day Golf Tournament - Friday, August 4, 2023
SOLD OUT

Special thanks to our returning Major Sponsors!

Title Sponsors:



Diamond Sponsors:



We still have sponsorships available! This is your opportunity to showcase your company in front of 300 industry leaders! Please contact AGC's Rae Krushensky at raek@agcsd.org and Dustin Steiner at dsteiner@agcsd.org



AGC Winter Conference February 1 - 4, 2024 - Make Plans Now to Attend!

From AGC Meetings & Events Committee

Yes, it's not too early to think about the AGC Winter Conference in 2024. We're returning to the **Four Seasons Resort in Jackson, Wyoming**, and registration is open.

Surrounded by the breathtaking vistas of the famed Grand Teton Mountain Range with more than 4,000 vertical feet of varied terrain, the ski-in, ski-out property of the Four Seasons Resort draws expert and beginner skiers and snowboarders worldwide.

Even if you don't ski, attendees can participate in a snowmobile tour to the Granite Hot Springs. More information on this will be coming soon.

[Click here](#) for more detailed information.

Just so you know, this is a popular resort, and we will have limited opportunities to increase the number of rooms in our room block.

The planning committee offers the following activities for the 2024 AGC Winter Conference:

- *Opening Night Reception & Cocktail Dinner Party -Thursday (**Sponsors Needed!**)*
- *Breakfast & Business Meeting - Friday*
- *Ski/Snowboard Friday & Saturday*
- *Après Ski Happy Hour - Friday (**Sponsors Needed!**)*
- *Friday evening open and at your leisure to visit the town of Jackson Hole*
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- *Saturday Dinner Banquet (**Sponsors Needed!**)*

We welcome you to visit the Four Seasons website at:

<https://www.fourseasons.com/jacksonhole>

We also suggest you start looking at flights now and get booked for this fun event. Go to www.delta.com or www.southwest.com.

Contact Rae at raek@agcsd.org with any questions.

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2024

Feb. 1 - 2, 2024 - [Winter Conference](#) - Four Seasons - Jackson, Wyoming

SAVE THE DATE
SEPTEMBER 21 2023



**CORNHOLE
MEET YOUR GC
TOURNAMENT**

COMMITTEE MEETINGS

JULY MEETINGS

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July 26 - 11:30 AM - **Airport Liaison** - Airport Design & Construction office / Virtual

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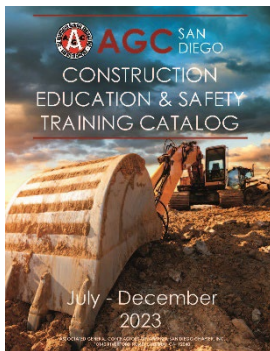
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July 24, 2023

The VOICE of Construction



INDUSTRY NEWS

If You Give a Mouse a Mandate

By Dustin Steiner, Vice President Government & Industry Relations

We are officially one week out from the August Recess, in which Congress breaks for six weeks to get out of the *swamp* and reconnect with the *people*. Originally set to avoid the steamy summers of D.C., it now serves as a deadline of sorts to get a few things through before the breakneck pace of the fall post-Labor Day and before *Sine Die* - a Latin term which literally translates to “without day” and simply means there is not a future designation...in other words, Congress is done until further notice.

As it does this time of year, the temperature is rising both outside the halls of Congress and beneath the seat of Speaker Kevin McCarthy. In the children’s book, *If You Give a Mouse a Cookie*, the author notes that if you give a mouse a cookie, he’s going to ask for a glass of milk...[and] when you give him the milk, he’ll probably ask you for a straw...and on and on it goes until he is asking for another cookie. As you’ll recall, McCarthy went through his own roundabout with a faction of his caucus resulting in horse trading, arm twisting, and good old-fashioned negotiating to give him the gavel after 15 votes. Well, this same faction continues to eat the proverbial cookie while asking, nay *demanding*, for a glass of milk. McCarthy remains optimistic this will be a productive week and set the course for the flurry of spending bills Congress needs to pass this fall to keep the government running.

On July 14, the House did pass the National Defense Authorization Act (219-210) and your AGC was hard at work to block several new labor mandates for military construction contractors and other harmful construction policies that would have far-ranging effects on all contractors. Among the amendments AGC opposed were:

- Require prime contractors and subcontractors to be licensed in the state of the military construction project;
- Establish local hiring preferences;
- Increase greenhouse gas reporting requirements; and
- Impose subjective criteria into the suspension and debarment process that would make it easier to blacklist contractors, among others.

The Senate will be voting soon and then the bill will go to the conference committee before the final version is signed into law. To read AGC of America's letter to Congress, please click here: [AGC Letter - Amendments to House FY 24 NDAA.pdf](#).

As always, AGC in D.C. and San Diego will be watching closely to make sure that when the government is asking for a cookie, the industry is not necessarily on the hook for a glass of milk.

OSHA: Focus on Trench Safety

By Mike McManus, Director of Engineering Construction & Industry Relations

2022 was a bad year for trench deaths, and 2023 could be worse. Last fiscal year, 39 U.S. workers died as a result of trench collapses, according to OSHA administrators.

That number was more than double the year prior, and the highest since at least 2017. An OSHA spokesman said they expect that trend to continue, as OSHA has already investigated several trench collapses in the first months of fiscal year 2023, which began Oct. 1.

OSHA requires that employers protect workers from cave-ins by sloping and benching the sides of excavations; supporting the sides of excavations; or placing a shield between the side of excavations and the work area. In some instances, it is being reported that contractors have shoring shields on the job site but fail to use them, according to OSHA representative during a presentation at Associated General Contractors of America's health and safety conference last month.

Recent trends have prompted OSHA to launch a national enforcement program in June, to curb trench-related deaths. Penalties are one tool the agency uses to enforce safety and curb fatalities, and they were recently increased. On Jan. 17, OSHA increased the maximum penalties for serious and other-than-serious violations from \$14,502 to \$15,625 per violation. The maximum penalty for willful or repeated violations increased from \$145,027 to \$156,259 per violation. The escalation stems from a 2015 law that stipulates increases each January to catch up with inflation.

The U.S. Department of Labor's Occupational Safety and Health Administration last month signed an agreement with an alliance of trade organizations, labor unions, and industry stakeholders to better protect people who do trenching and excavation work.

The two-year agreement between OSHA and the *Partners for Safe Trenching and Excavation Operations Alliance* will unite the North American Excavation Shoring Association, the Association of Equipment Manufacturers, the National Utility Contractors Association, the Associated General Contractors of America, the Common Ground Alliance, the International Union of Operating Engineers and the Laborers' International Union of North America to address some of the construction industry's most hazardous work.

"Sadly in 2022, we saw a dramatic and disturbing increase in the number of workers who died in trench collapses," said Assistant Secretary for Occupational Safety and Health Doug Parker. *"We know that awareness and vigilance save lives. Joining with the Partners for Safe Trenching and Excavation Operations Alliance is an important*

collaboration to help ensure that industry employers are taking the precautions required to keep every worker who enters or works near a trench safe."

The alliance will help small- and medium-sized employers protect workers from hazards related to trenching, excavation, and shoring. The initiative will also focus on the four leading construction industry hazards, namely falls, caught-in or caught-between, struck-by objects, and electrocution. In addition, alliance participants will share information on how to improve controls and equipment to reduce worker exposure to hazardous levels of noise and silica.

OSHA will partner with the alliance and its members to develop guidance in multiple languages and deploy resources, such as safety articles and alerts, worksite tours, educational sessions, and focused discussions on common hazards in trenching and excavation work and agency priorities and initiatives. Alliance partners will also create and offer podcasts and webinars focused on best practices in trenching and excavation.

AGC San Diego provides regular competent person training on trench safety. Be on the lookout for the next session.



The 84th Annual Affiliate Day Golf Tournament - Friday, August 4, 2023 **One Exhibitor Spot Just Opened**

AGC members, there is one spot still open to be an Exhibitor at the 84th Annual Affiliate Day Golf Tournament. Normally, Exhibitor's spots sell out, but one of our past exhibitors had a conflict this

year.

This is a great opportunity to showcase your company in front of 300 industry leaders! We need you to let us know by Wednesday, July 26 so we can arrange signage.

For more information, please contact Rae Krushensky at raek@agcsd.org or Dustin Steiner at dsteiner@agcsd.org

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We also suggest you start looking at flights now and get booked for this fun event. Go to www.delta.com or www.southwest.com.

Contact Rae at raek@agcsd.org with any questions.

Filanc Collecting Electronics Waste Recycling by July 31

If you have any unwanted or nonworking electronic equipment lying around, you can drop it off at Filanc's office in Escondido.

When: Filanc has scheduled an electronics waste drop off by July 31 at its Escondido office.

Where: 740 N. Andresen Drive, Escondido 92029 (760) 941-7130

What To Bring: Computers, Laptops, Monitors (any size), Keyboards, Mice, Printers, Copiers, Fax, Scanners, Routers and Switches, Televisions, Radios, Stereo Equipment, Speakers, Cell Phones, Land Phones, VCRs, DVRs, Recorders, Projectors, Miscellaneous Cords, Software, Hardware Ink and Toner Cartridges (new), and Tablets (iPads, Androids).

SAVE THE DATE: AGC's Electronics Recycling Drive - Oct. 2 - 31, 2023 with drop-off locations in Mission Valley, Lakeside, and Escondido.



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TOURNAMENT

COMMITTEE MEETINGS

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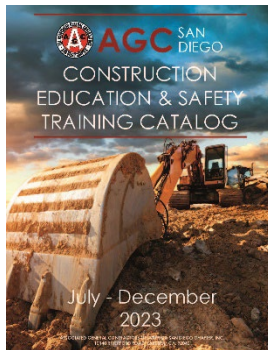
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10140 Riverford Road, Lakeside, CA 92040

July 31, 2023

The **VOICE** of Construction



INDUSTRY NEWS



Congratulations to Mid-Coast Corridor Project

By Dustin Steiner, Vice President Government & Industry Relations

Last Wednesday, AGC San Diego CEO, Eddie Sprecco, and yours truly attended the local presentation of AGC of America's 2023 **Build America Grand Award** to the 2023 winner - **Mid-Coast Corridor construction project**. While the award was originally presented at this year's AGC Convention in Las Vegas, this was an opportunity to congratulate the local workforce and public agencies who made it happen!

The event was emceed by AGC San Diego's own **Thomas L. Brown** of *Sierra Pacific West*. Tom was AGC San Diego President in 2006 and is next in line to be AGC of America's President when the annual convention rolls into San Diego in 2024. Mr. Brown is

currently the Senior Vice President of the national board and had the honor of presenting this award both in Las Vegas and San Diego.

The local event, which was attended by nearly 100 people, was held at the Sheraton in La Jolla with impressive views of the project as the backdrop. The Mid-Coast Corridor construction project as described in its submission to AGC of America:

"The Stacy and Witbeck, Herzog and Skanska joint venture built an eleven-mile extension of the San Diego Metropolitan Transit Systems light rail. The project, which totaled \$1.49 billion and was delivered on time and within budget, included the extension to the system, as well as two commuter and freight railroad double-tracking projects, a new bikeway, an arched roadway bridge over Interstate Five, and improvements to the University of California San Diego campus. The team installed 92 miles of new light rail double track, eight bridges, a tunnel, and five

park-and-ride facilities. The team worked early to maximize efficiency, which included relocating a major control point that was not in the project scope. The team had to build a new bridge across a busy interstate within a tight footprint with three layers of construction occurring simultaneously.”

“This project is an absolute unicorn. It’s hard to think of another transit or highway project of this scope that was completed on time and on budget,” said Mr. Brown.

Congratulations to the entire Mid-Coast team on a project well done and on receiving the AGC National Grand Award for the best construction project in America.



City Infrastructure Funding Gap Still Growing

By Mike McManus, Director of Engineering Construction & Industry Relations

San Diego’s funding shortfall for infrastructure projects surpassed \$5 billion, recently for the first time — a nearly 20% jump driven by sharply increasing needs for parks projects, streetlight upgrades, and flood prevention. The city’s infrastructure backlog — the gap between projected infrastructure needs over the next five years, and the funding available — climbed from \$4.32 billion last year to \$5.17 billion today.

“A very deep hole has been dug by past decisions,” said City Councilman Joe LaCava, whose District 1 includes La Jolla. *“I think we’re really stepping up to try to address this in a very transparent way. We’ve got a long way to go.”*

This year’s jump is partly due to new state mandates, surging costs for materials and labor, and the city paying greater attention to its infrastructure backlog by comprehensively reviewing all its assets in recent years. For example, the first comprehensive assessment of city parks completed a year ago boosted the projected

need for parks infrastructure funding over the next five years by 57%, from \$700 million to \$1.1 billion.

Needed streetlight funding more than doubled from \$281 million to \$574 million as city officials prioritized repairing broken lights, and inflation raised the costs of these repairs. Street paving costs also rose sharply, from \$430 million to \$987 million. City officials said a key driver was inflation, with the city revising the estimated cost per mile for pavement overlay from \$800,000 to \$1.5 million.

Costs for stormwater projects, which include flood prevention and efforts to boost water quality, increased from \$1.4 billion to \$2.1 billion — the highest cost of any city infrastructure need.

City officials say San Diego faces a more severe infrastructure problem than many other cities because its largest population boom was in the 1950s and '60s — meaning much of the infrastructure built during that boom is nearing the end of its life span.

The city says it must replace bridges, roads, sewer mains, storm drains, and other infrastructure projects with new versions that meet current seismic standards and dozens of other regulations.

The five-year estimated price tag for building upgrades plummeted from \$618 million in last year's analysis to \$78 million. City officials didn't estimate the needed costs for building upgrades because several factors made them doubt whether they could provide reliable estimates. Those factors included a need to conduct an updated condition assessment of all city buildings. The last assessment was completed from 2014 to 2016. Another factor was a new city mandate that all new and significantly renovated buildings emit zero greenhouse gases. Obviously, the funding gap is being understated as city officials have carved out the huge liability of its aging buildings.

The funding gap has continued to grow, despite steady increases in the funds San Diego gets for projects, which includes fees from developers, state gas tax money, and two dozen other sources.

Since 2019, projected city funding for projects has climbed from \$3.76 billion to \$4.58 billion. But the projected cost for needed projects has increased even more steeply, from \$5.62 billion to \$9.75 billion.

“Over the last nine years, the city has come a long way toward understanding capital needs and providing transparency,” said the city's independent budget analyst (IBA). The IBA, however, criticized the analysis for eliminating a key data point included in previous years: projected funding gaps by individual categories, such as parks, streetlights, or libraries.

The IBA also noted that the funding estimates don't include any money from lease-revenue bonds, a method the city has used frequently in recent years to fund infrastructure projects.

The analysis this year also eliminated a distinction between “priority” and “discretionary” infrastructure needs. That distinction, which was added several years ago, aimed to let city officials see how many of the projects were truly crucial.

City officials said infrastructure spending is expected to change significantly in San Diego in coming years, thanks to several new policies. An infrastructure equity policy gives a leg up for projects in neighborhoods that have been historically underserved.

“Build Better San Diego” allows fees collected from developers of projects anywhere to be funneled into low-income areas for infrastructure. Instead of developer money staying in the neighborhood where a housing or commercial project is built, it will be placed in a new citywide pot of money.

Public Agency Survey by AGC Members Now Open

By Mike McManus, Director of Engineering Construction & Industry Relations

In 2019, AGC San Diego launched an initiative to recognize the public agencies that our members say are the best agencies to work with; it is time for the 2023 edition of the survey.

During the next month, the online survey will be open for members to evaluate those public agencies with which they are most familiar. We are interested in hearing from superintendents, project managers, project executives, company owners, and principals.

Also, please forward the survey link below to employees in your firm who work on public works projects to provide their input.

[TAKE PUBLIC AGENCY SURVEY](#)

The survey will be open from today through August 31.

The top public agencies will be recognized at the 2023 Build San Diego Awards this November. Evaluate the public agencies you work with today!

If you have any questions, please contact AGC San Diego staff members:

[Mike McManus](#) or [Kellie Korhonen](#).

MEMBER EVENTS



CALL FOR ENTRIES DEADLINE
AUGUST 31, 2023 BY NOON



CLICK TO
LEARN MORE





AGC Winter Conference February 1 - 4, 2024 - Make Plans Now to Attend!

From AGC Meetings & Events Committee

Yes, it's not too early to think about the AGC Winter Conference in 2024. We're returning to the **Four Seasons Resort in Jackson, Wyoming**, and registration is open.

Surrounded by the breathtaking vistas of the famed Grand Teton Mountain Range with more than 4,000 vertical feet of varied terrain, the ski-in, ski-out property of the Four Seasons Resort draws expert and beginner skiers and snowboarders worldwide.

Even if you don't ski, attendees can participate in a snowmobile tour to the Granite Hot Springs. More information on this will be coming soon.

[Click here](#) for more detailed information.

Just so you know, this is a popular resort, and we will have limited opportunities to increase the number of rooms in our room block.

The planning committee offers the following activities for the 2024 AGC Winter Conference:

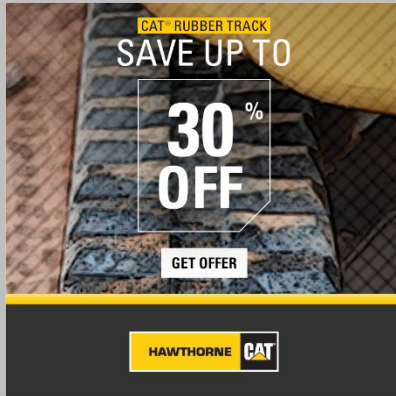
- *Opening Night Reception & Cocktail Dinner Party -Thursday (**Sponsors Needed!**)*
- *Breakfast & Business Meeting - Friday*
- *Ski/Snowboard Friday & Saturday*
- *Après Ski Happy Hour - Friday (**Sponsors Needed!**)*
- *Friday evening open and at your leisure to visit the town of Jackson Hole*
- *Snowmobiling Tour - Saturday (Offering 1/2-day tours)*
- *Saturday Dinner Banquet (**Sponsors Needed!**)*

We welcome you to visit the Four Seasons website at:

<https://www.fourseasons.com/jacksonhole>

We also suggest you start looking at flights now and get booked for this fun event. Go to www.delta.com or www.southwest.com.

Contact Rae at raek@agcsd.org with any questions.



Mark Your Calendars

UPCOMING EVENTS



Aug. 4 - **Affiliate Day Golf** @ Singing Hills at Sycuan - **SOLD OUT!**

Sept. 14 - **Public Agency Showcase Mixer & Dinner** @ San Diego Yacht Club

Sept. 21 - **Meet Your GC Cornhole Tournament**

Sept. 23 - **Coastal Cleanup Day** hosted by Build & Serve Committee

Oct. 2 - 31 - **Electronics Drive** hosted by Build & Serve Committee

Oct. 9 - **Fall Golf** @ CCRB

Oct. 19 - **CLC Car Show & Mixer** @ AGC Headquarters Lakeside

Nov. 14 - **Build San Diego Awards Luncheon** ("[Call for Entries](#)" / [Rules](#) - due August 31)

Dec. 2 - **Holiday Dinner Dance** @ Hilton Torrey Pines

Dec. 14 - **Annual Meeting**

2024

Feb. 1 - 2, 2024 - [Winter Conference](#) - Four Seasons - Jackson, Wyoming

COMMITTEE MEETINGS

AUGUST MEETINGS

Aug. 2 - 7:00 AM - **Safety Committee** – Lakeside

Aug. 10 - 1:30 PM - **SDUSD Liaison** – Virtual

Aug. 17 - 4:00 PM - **Construction Leadership Council (CLC)** @ McCarthy Construction Companies

Aug. 24 - NOON - **Meetings & Events** – Lakeside

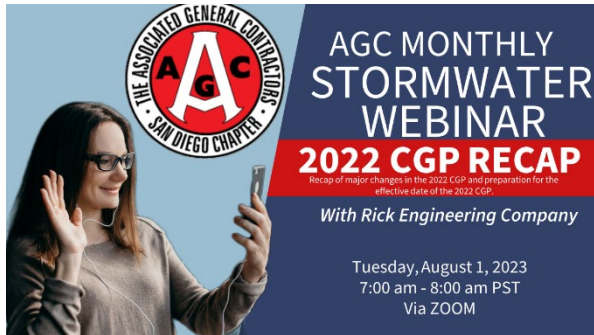
Aug. 24 - TBD - **Union Signatory Contractors Committee** – Lakeside

Aug. 25 - 11:00 AM - **Technology Committee** – Lakeside

[Committee Meeting
Calendar](#)

[Get Involved - Join a
Committee](#)

EDUCATION / SAFETY TRAINING



Construction General Permit for Stormwater - Adopted September 8, 2022

On September 8, 2022, the California State Water Resources Control Board approved the Construction General Permit, a National Pollutant Discharge Elimination System (NPDES) permit regulating Stormwater

discharges from construction sites.

The final approved permit (also known as Order) underwent numerous changes – even as recently as the day of the hearing. A majority of those changes occurred due to concerns raised by the building and construction industry and its technical and legal team.

Each month, the Associated General Contractors, San Diego Chapter, Inc. and [Rick Engineering Company](#) host an online webinar to review those changes and how the new regulations affect the contractors.

Join us Tomorrow, Tuesday, August 1, 2023

Topic: 2022 CGP Recap, Recap of major changes in the 2022 CGP, and preparation for the effective date of the 2022 CGP.

Tuesday, August 1, 2023

Time: 7:00 am - 8:00 am PST

Platform: ZOOM

AGC Members \$25.00 | Non-Members \$35.00

Presented By:

Jayne Janda-Timba PE, QSD, QSP, ToR
Principal, RICK ENGINEERING COMPANY

Jason Dorney CPESC, QSD, QSP

Environmental Project Manager, RICK ENGINEERING COMPANY

[Register](#)

*Classes are held at our **Ferris Square** location in Sorrento Valley or our **AGC Headquarters** in Lakeside, in addition to **virtual** classes, as indicated below.*

AUGUST CLASSES

Aug. 1 - **Computer Basics Hands-on Training** - Ferris

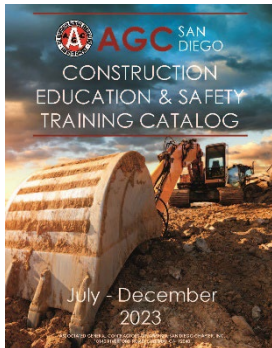
Aug. 1 - **MS Outlook Beginner Training** - Ferris

Aug. 2 - **Fall Protection 8-Hour Competent Person Training** - Ferris
 Aug. 2 - **Microsoft Access Queries** - Ferris
 Aug. 3 - **CPR - First Aid - AED Training** - Lakeside
 Aug. 3 - **Foreman & Superintendent Bootcamp** - Lakeside
 Aug. 7 - **24-Hr. Fall Protection Competent Person for EM385-1-1** - Ferris
 Aug. 7 - **MS Word Beginner** - Ferris
 Aug. 8 - **MS Excel Beginner Training Class** - Ferris
 Aug 8 - **8-Hour EM 385-1-1 Refresher Course** - Lakeside
 Aug 9-10 - **USACE CQM-C Construction Quality Management** - Virtual
 Aug. 9 - **MS Access Beginner** - Ferris
 Aug. 10 - **Project Engineer Bootcamp** - Lakeside
 Aug 10 - **MS PowerPoint Beginner/Intermediate** - Ferris
 Aug. 11 - **Heat Illness Prevention for Construction** - Lakeside
 Aug. 14 - **Fall Protection Competent Person Refresher Training for EM 385-1-1** - Ferris
 Aug. 14 - **MS Word Intermediate** - Ferris
 Aug. 15 - 17 - **Trench & Excavating 24-hr CPT** - Ferris
 Aug. 15 - **MS Excel Intermediate Training** - Ferris
 Aug. 16 - **Project Management Bootcamp** - Virtual
 Aug. 21 -22 - **OSHA 10-Hour Training** - Lakeside
 Aug. 21 - **MS Word Advanced** - Ferris
 Aug. 22 - **MS Excel Advanced Training** - Ferris
 Aug. 23-24 - **USACE CQM-C Construction Quality Management** - Virtual
 Aug. 23 - **MS Project 2016 Advanced** - Ferris
 Aug 24-25 - **Blueprint Reading for Construction** - Lakeside
 Aug 28-Sept. 1 - **EM 385-1-1 40-Hour** - Lakeside
 Aug. 30 - **Workplace Harassment Prevention Training** - Lakeside
 Aug. 31 - **Online Construction Law** - Virtual
 Aug. 31 - **Confined Space** - Ferris

AGC EDGE VIRTUAL COURSES

<https://training.agc.org/course/vcsf230801/>

**Make sure to mark AGC San Diego as your referral chapter.*



2023 Training Calendar and Class Registration

[July - December 2023](#)

Education & Safety Training Catalog

If you do not see a class your team needs, please contact the AGC San Diego Education Department to check the upcoming schedule or schedule a group training session.

[Becca Schaffer](#) 619-592-4533

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AGC Government Affairs Office & Fall Protection Training Campus
6212 Ferris Square
San Diego, CA 92121
2nd floor
[DIRECTIONS](#)

About Monday Morning Quarterback

AGC San Diego Chapter's Monday Morning Quarterback is a "hot off the press" and to the point Monday morning briefing on the important issues facing San Diego's construction industry. It is prepared by AGC Chief Executive Officer, Eddie Sprecco, and Vice President Government & Industry Relations, Dustin Steiner.

Please contact [Eddie Sprecco](#) or [Dustin Steiner](#) with your comments, or with information that should be conveyed to the industry through this service. Well over 3,000 individuals employed by AGC member firms are part of this system.

[Visit agcsd.org](http://www.agcsd.org)

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